FDCC

DEFENSE LAWYERS. DEFENSE LEADERS.

2026 ANNUAL MEETING

A MOSAIC OF MEMORIES IN LISBON



JULY 28 - AUGUST 1, 2026

THE CORINTHIA HOTEL
LISBON, PORTUGAL



A MOSAIC OF MEMORIES IN LISBON

JULY 28 - AUGUST 1, 2026

THE CORINTHIA HOTEL, LISBON, PORTUGAL

Grab your passport and some comfortable walking shoes because we are going to Lisbon! The Federation of Defense and Corporate Counsel (FDCC) invites you to the 2026 Annual Meeting in Lisbon, Portugal, hosted at the luxurious Corinthia Hotel, which was nominated for Leading Luxury Hotel, Leading City Hotel, and Leading Conference Hotel in 2025 by the World Travel Awards.

Registration is open. With room rates starting at €240.00 for a king per night, this is the opportunity to Make a Mosaic of Memories with your family and the FDCC.

We have designed an outstanding group of full and partial day excursions, which start on Monday, July 27, 2026. Plan to arrive early, both for the fellowship and the Best of the Best excursions, all of which are designed to introduce you to the history and authenticity of Lisbon and Portugal.

Our theme, "A Mosaic of Memories," is designed to celebrate Lisbon's vibrant tapestry of history, innovation, and tradition in one of Europe's most enchanting, authentic, and oldest cities. Awarded Europe's Leading City Designation, Best World Heritage City, and Best City Break Destination in 2024, Lisbon took a record 20 awards at the World Travel Awards in 2024. In addition, Portugal was just awarded Europe's 2025 Leading Destination in October 2025 by the World Travel Awards.

Our afternoon excursions will include rides on the trams, strolls through Alfama, Lisbon's oldest neighborhood, where Fado music echoes through narrow cobbled lanes and Roman ruins whisper stories of empires past, and strolls up the Avenida da Liberdade, a luxury shopper's paradise, to the trendy Baixa and Príncipe Real. Absolutely do not miss the walking tour of Belém, where you will see the Jerónimos Monastery, a UNESCO World Heritage site that stands as a monument to Portugal's Golden Age of Exploration, and behold the iconic Belém Tower, which once guarded adventurers as they set sail into the unknown.

Our walking tour of Alfama will take you up the colorful, cobblestone streets of the oldest neighborhood in Lisbon to the breathtaking views from São Jorge Castle, a hilltop Moorish castle and royal residence dating back to the 11th century, with panoramic views of the city.

No trip to Lisbon is complete without tasting the legendary pastel de nata, served warm and creamy at the original Pastéis de Belém near the Monastery. You can find them on the corner of every cobblestone street, but they are best enjoyed warm, sitting down with coffee or tea at the original site next to the Monastery.

For a uniquely Portuguese cultural experience, we are offering an opportunity to visit the newly restored National Azulejo Museum. This beautiful museum, set in a former convent, showcases Portugal's famous painted tiles—and you will paint your own Azulejo ceramic tile in a workshop and take it home as a souvenir. We painted tiles while we were there for our site visit, and they came out really well! This is one of our best Lisbon memories.

Our full-day optional excursions will include full-day trips to Sintra, a storybook town with palaces, gardens, and UNESCO-listed charm, and Cascais, a coastal gem known for its beaches, boutiques, and relaxed ambiance.



The Corinthia Lisbon

The Corinthia Lisbon is a monument to the "Something Old, Something New" of Lisbon. The five star hotel is an oasis of luxury and a testament to the finest European service. Elegant and refined but completely updated and fresh, it nevertheless pays homage to the history of Lisbon, as many rooms offer a view of the centuries-old aqueduct, which still delivers fresh water to much of the city.

As you step through the hotel's revolving door, whether from a long flight or a day of exploring the seven hills of Lisbon, you will enter a world of warmth and elegance. The service is friendly and efficient—and the expansive, marble-clad lobby, dressed in shades of cream and black, is welcoming. In a city where newly renovated hotel rooms are few, the Corinthia provides a fresh updated respite from the authenticity of a 3,000-year-old city. The World Travel Awards named the Corinthia Lisbon the World's Leading City Hotel in 2018 and Portugal's Leading Conference Hotel in 2024.

Our negotiated room rates for the Corinthia start at €240.00 for king rooms and €220.00 for single rooms, including VAT and any resort fees.

Once you have registered, you will be sent a link that will allow you to reserve a room in our discounted room block. Rooms are limited, and the block will fill up quickly, so please make your room reservations promptly. The Corinthia Lisbon is also Viking's



chosen luxury hotel for its tours. Hat tip to our Sites Committee for finding the Corinthia before Viking discovered it, but this means that rooms outside of our room block may fill quickly. If you are interested in a suite or multiple rooms, we encourage you to register and book your rooms very soon. You cannot book a room until after you have registered for the convention. A first night's room and tax deposit are required at the time of booking. Our room block and the preferred FDCC room rates are available until June 23, 2026 or until the block is full.

Check-in time is 3:00 PM, and check-out time is 12:00 PM. The hotel will do everything possible to accommodate early arrivals but cannot guarantee rooms before check-in at 3:00 PM. If you are arriving early and having a room immediately available is important, consider booking a room for the night before your arrival so that it is available promptly when you arrive in Lisbon.

WEEK AT A GLANCE

ADMINISTRATIVE | PROGRAM | ACTIVITIES | SOCIAL

MONDAY, JULY 27

7:00 AM	-	4:00 PM	Registration Desk
9:00 AM	-	4:00 PM	Early Bird Day Trip to Sintra
10:00 AM	-	3:00 PM	Tilemaking/Pastel de Nata Make and Take Duo
10:00 AM	-	2:00 PM	E-Biking Along the Coast
5:00 PM	-	6:00 PM	P & O Meeting
6:00 PM	-	7:00 PM	State Representatives Meeting

TUESDAY, JULY 28

7:00 AM	-	4:00 PM	Registration Desk
9:00 AM	-	3:00 PM	Offsite Excursion to Cascais
8:00 AM	-	9:00 AM	Membership Development Committee Meeting
8:00 AM	-	9:00 AM	FDCC Foundation Meeting
8:00 AM	-	10:00 AM	Admissions Committee Meeting
9:00 AM	-	10:00 AM	Finance and Budget Committee Meeting
10:00 AM	-	2:00 PM	Board of Directors Meeting
10:30 AM	-	2:30 PM	Wine and Vinyard Tour of Azeitao
1:00 PM	-	5:00 PM	Lisbon City Center Walking and Tasting
1:00 PM	-	5:00 PM	Walking Tour of Belem
1:00 PM	-	5:00 PM	Explore Lisbon by Tuk Tuk
4:00 PM	-	4:30 PM	New Member Reception (Invitation Only)
4:30 PM	-	5:30 PM	New Member Orientation (Invitation Only)
5:30 PM	-	7:00 PM	Welcome Reception
7:00 PM	-	10:30 PM	Dine with Friends
7:00 PM	-	10:30 PM	New/Newish Dinner

WEDNESDAY, JULY 29

7:00 AM	-	4:00 PM	Registration Desk Open
7:00 AM	-	9:00 AM	Breakfast
8:00 AM	-	11:30 AM	Section and Plenary Programming
10:00 AM	-	11:30 AM	Spouse Hospitality
1:00 PM	-	5:00 PM	Lisbon by Catamaran
1:00 PM	-	5:00 PM	Center City Walking and Tasting Tour
1:00 PM	-	5:00 PM	Walking Tour of Belem

WEEK AT A GLANCE

ADMINISTRATIVE | PROGRAM | ACTIVITIES | SOCIAL

WEDNESDAY, JULY 29			
1:30 PM	-	5:00 PM	Oceanarium and Cable Car Tour
1:00 PM	-	5:00 PM	National Tile Museum and Tile Making
7:00 PM	-	10:00 PM	Children's and Youth Programming
7:00 PM	-	10:00 PM	President's Celebration - National Palace de Queluz
THURSDAY, JULY 30			
7:00 AM	-	4:00 PM	Registration Desk Open
7:00 AM	-	9:00 AM	Breakfast
7:00 AM	-	5:00 PM	Nominating Committee
8:00 AM	-	11:30 AM	Section Programming and Plenary Session
10:00 AM	-	11:00 AM	Book Club
1:00 PM	-	5:00 PM	Lisbon by Catamaran
1:00 PM	-	5:00 PM	St. Jorge Castle and Tour of Alfama
1:00 PM	-	5:00 PM	E-Biking Along the Coast of Portugal
1:30 PM	-	5:00 PM	Electricity and MAAT Museums
1:00 PM	-	5:00 PM	Pastel De Nata Pastry Making Class
1:00 PM	-	5:00 PM	Private Tram Tour
6:00 PM	-	7:00 PM	Diversity/PWF Happy Hour
7:00 PM	-	10:00 PM	Dine With Friends
10:00 PM	-	12:00 PM	Nightcap in the Sky Lounge
FRIDAY, JULY 31			
7:00 AM	-	12:00 PM	Registration Desk Open
7:00 AM	-	9:00 AM	Breakfast
8:00 AM	-	10:00 AM	Section Programming and Plenary Session
10:00 AM	-	11:30 AM	Business Meeting
1:00 PM	-	5:00 PM	St. Jorge Castle and Tour of Alfama
1:00 PM	-	5:30 PM	Hiking Along the Coast of Portugal
1:30 PM	-	5:00 PM	Dolphin Watching via Speed Boat
1:00 PM	-	5:00 PM	Pastel De Nata Pastry Making Class
1:00 PM	-	5:00 PM	Wine Tasting at Lisbon Winery
7:00 PM	-	10:00 PM	Children's and Youth Activities
7:00 PM	-	10:00 PM	Final Night Gala and Dance Party

IMPORTANT

PLEASE REVIEW BEFORE THE MEETING

This brochure was created months in advance to give you a preview of the program. While the overall structure will remain the same, please note that times, session locations, and room assignments often change as we get closer to the meeting. Printed copies quickly become outdated and should not be relied upon once you arrive.

For the most accurate and current information, you must use the FDCC Event App. The app is updated in real time and includes all program adjustments, speaker information, and announcements. It is the official guide to the meeting, and the only way to ensure you have the correct schedule throughout the event.

Download and familiarize yourself with the app in advance. If you need assistance downloading, setting up, or navigating the FDCC Event App, reach out to the FDCC team - we are here to help make your meeting experience smooth and up to date.

PLEASE REVIEW BEFORE THE MEETING

IMPORTANT



Corinthia Lisbon Amenities

FITNESS CENTER

Open to hotel guests 24 hours a day, 7 days a week. The gym is free of charge. The gym features equipment from the renowned Technogym brand. A personal trainer is available for personalized training sessions.

SHUTTLE SERVICE

Complimentary shuttle service will be provided to the City Center.

THE SPA

The Spa at the Corinthia Hotel is Portugal's finest five star spa, sweeping first place in all five international spa awards in 2024 and nominated for all five awards again in 2025. The Spa features 13 treatment rooms, a water therapy circuit with sensory showers, a dynamic pool, sauna, steam rooms, cold plunge, ice fountain, and a cooling walk. Be sure to make reservations in advance! The spa is open daily from 9:00 AM to 9:00 PM.

SWIMMING

Cool off in the luxurious indoor heated pool, which is open daily from 7:00 AM to 9:00 PM. Children under 16 must be accompanied by an adult. Swimsuits are mandatory at the pool and all water therapy activities. Yes, this is a given for us, but it is nice to know that others will be following the same guidelines.

WELLNESS STUDIO AT THE SPA

The spa features a wide variety of individual and group classes. In addition, the spa offers Novaphisio, which is a personalized rehabilitation wellness approach to enhance mobility and relieve pain through physiotherapy.

DINING AT THE CORINTHIA

Erva Restaurant & Bar
Contemporary Portuguese cuisine with authentic local flavors for lunch and dinner. Erva features an open kitchen with a wood-fired oven and cocktail bar. Most entrees range from €20-33 each, with starters an additional €8-15 euros. Open daily from 12:00 pm to 12:30 am.

Soul Garden Restaurant & Bar
Asian and Latin American fusion, with an electric, upbeat vibe. The menu includes dim sum, sushi, fish, and meats. We loved the pork ribs with hoisin sauce (€18), the amazing cauliflower tempura to share (€12), and the salada de laranja (€6).

Olivae Restaurant and Terrace
Authentic Mediterranean and Middle Eastern cuisine served among an olive tree-lined terrace. Most pasta and entrees range from €20-30, with starters and salads in the €12-20 range.

LAUNDRY AND DRY CLEANING

Services are available through the hotel.

SALON

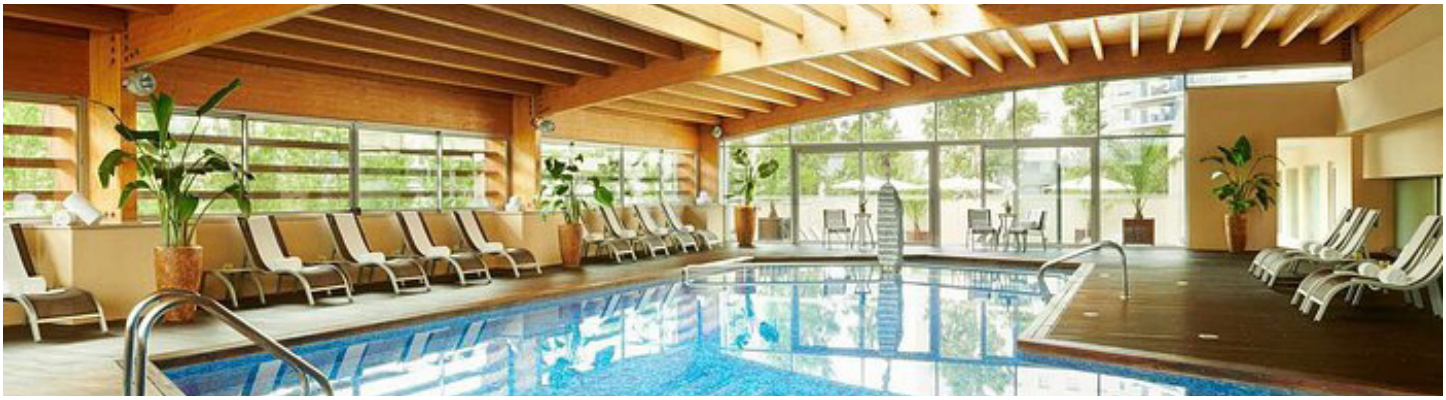
A full-service salon is available in the hotel. Appointments are required.

WI-FI

Available throughout the hotel and included in the hotel room rate.

AMENITIES

Hair dryers are available in each guest room. USB charging ports are available in each guest room. You will need a two-prong converter for other electronics.



Conference Information

MEETING REGISTRATION

The early bird conference registration rate is $1,995 for Defense Counsel members and $850 for spouses or guests. The early bird registration ends on June 15, 2026. After that date, the rate is $2,145 for Defense Counsel members and $900 for guests.

For Corporate and Industry members, their spouses, significant others, and adult family members, the rate is $850.

The rate for Emeritus Members and their guests is $850.

The registration rates for children are tiered based on age. Children 3 and under are complimentary. Children 4 to 11 are $260, children 12 to 17 are $425, and children 18 to 20 are $650.

We invite you to register online to guarantee your selection of afternoon activities. Visit the FDCC website for the online link. You may also use the "hard copy" registration form included with this brochure or that can be downloaded from the FDCC website. Registrations that are mailed will be processed in the order that they are received, and selected activities may not be available. Registrations may also be faxed or scanned and emailed with credit card payment. Registrations cannot be processed without payment, including for afternoon activities, and you are strongly encouraged to make your selections online with a credit card payment to ensure your choices are available. You will NOT be charged an additional credit card fee.

FDCC MEETING APP

Prior to the meeting, the FDCC will post information about the Meeting App for registrants to download and use to stay abreast of all developments and announcements, to connect and communicate with members, and to share photographs. The full meeting schedule and locations of all meetings and events, including CLE, afternoon activities, and evening events, will be posted in the Meeting App and updated accordingly. Changes in activity times, new meeting locations, and announcements will be on the FDCC app, so check it regularly.

SPECIAL ACCOMMODATIONS

If you need any special accommodations, including special dietary restrictions/meals, ADA access, or other needs, please note them on your meeting registration or reach out to martha@thefederation.org at FDCC headquarters in advance of the meeting. Reasonable notice is requested.



ATTIRE

Dress for the business meetings will be business casual to casual. Attire for the President's Celebration will be a suit or sport coat and tie for men and cocktail attire for women. Be sure to pack casual clothes for your afternoon excursions and dine-around evenings, and plenty of active wear for hiking, biking, or exploring. The hotel has a lovely indoor pool, and we are offering an optional beach excursion, so pack accordingly. Once the sun goes down, things could

theoretically cool off a bit, so bring a light jacket or sweater with you just in case!

We will have no theme party, but the final Gala will have an energetic vibe, with fun, upbeat music. Wear bright colors if you have them, but if not, wear black, and we will provide you with some color!

If I say this once, I will say it ten times: bring flat, comfortable shoes. For those who know me and have rarely seen me in flat shoes, trust me when I say that Lisbon is a flat shoe kind of place. The beautiful, iconic tiles that line every street, alley, and square in Portugal are slick and uneven, even when dry. Your trip will be more enjoyable if you bring and wear flat shoes.

CHILD CARE

The FDCC will have special, age-appropriate programming for teens and children during the Presidential Celebration on Wednesday and the Gala on Friday. Pre-registration is required. Children must be at least 3 years old and fully potty-trained to participate.

Teens and children are welcome to attend all other scheduled events.

If you desire childcare at any other time during the convention, we have a provider. Hourly rates start at €35.00 per hour for one child with a 3-hour minimum. Please note, however, that the FDCC does not endorse the childcare services or make any representations about their quality, standards, or fitness. Please use at your own risk.

SOLOS

If you are attending "solo," let us know! The registration form will include an opportunity to indicate if you would like to be part of any "solo" plans, including the FDCC Dine with Friends night. Once onsite, we will have opportunities for you to get together with other solo attendees - whether this is your first meeting or your 10th!

2026 CHARM PORTUGUESE ROOSTER



The FDCC started selecting gold charms to commemorate its meetings in 1960. Over the years, our tradition has been to select a charm that will bring to mind fond memories of the venue or theme of the meeting. Charms are specially ordered, so please be sure to purchase your charm when you register. We cannot guarantee charms will be available if you do not pre-purchase.

Holly has chosen a rooster charm, which is a Portuguese good luck symbol representing faith, justice, and good fortune. It is a symbol of the Country's ability to find hope and prove truth even in the darkest or most difficult times. According to the legend of the Rooster of Barcelos, in the 15th century, a falsely accused pilgrim was condemned to hang, but he swore his innocence, stating that a roasted rooster on the judge's table would crow to prove it. Miraculously, the rooster crowed, proving the pilgrim's innocence and saving his life.

CANCELLATION POLICIES

Hotel Cancellations

All reservations are guaranteed with a deposit of the first night's reservation fee. Reservations may be cancelled on or before June 22, 2026. Reservations will be charged for the full reserved stay.
The FDCC has no authority to modify the hotel's cancellation and refund policies.

Convention Registration Cancellation Deadline

A refund of registration fees less $85 and any applicable credit card fees will be given if the FDCC office receives written notice of cancellation no later than June 27, 2026. A refund of all registration fees, less $250, will be made if the notice of cancellation is received by the Executive Director on or after June 28, 2026, but before July 13, 2026. A refund of all registration fees, less $500, will be made if notice of cancellation is received by the Executive Director on or after July 13, 2026. Activity charges may be refunded if the vendor refunds fees or if another member fills and pays for the spot vacated by the cancellation. Any refunded activity fees will be settled following the conclusion of the meeting. It is highly recommended that all registrants purchase trip cancellation insurance.

We know that the Rooster will serve as a reminder of hope and truth, as it bestows good fortune on us and the FDCC in the years to come!

BOOK CLUB



The Book Club has chosen ***The House in the Cerulean Sea*** by TJ Klune as its book. The plot revolves around the experiences of Linus Baker, a mild-mannered caseworker entrusted with managing magical child orphanages in a world where humans and magical beings cohabitate. Linus gains insight into acceptance, empathy, and the real meaning of family by his interactions with a distinctive bunch of misfits. An enchanting story, masterfully told, ***The House in the Cerulean Sea*** is about the profound experience of discovering an unlikely family in an unexpected place—and realizing that family is yours.

FDCC ALCOHOL POLICY

The FDCC Alcohol Consumption Policy is that alcohol may be served at FDCC functions only to those attendees who are 21 years of age and older, regardless of the legal age in the various countries. In Portugal, minors aged 16 and over may purchase a glass of wine, beer, or cider to consume with a meal in a restaurant. You must be 18 to purchase or consume any other type of alcohol, including beer and wine. However, at all FDCC events, the FDCC Alcohol Consumption Policy will be in effect, which prohibits serving alcohol to those who are under the age of 21. FDCC members and/or guests who bring individuals to the Convention who are below the age of 21 will be expected to cooperate in the enforcement of this policy and to further assure that such underage individuals understand this policy.



RESERVATION OF RIGHTS

The FDCC reserves the right to change the schedule, location, topics, speakers, and/or activities due to unforeseen circumstances.

ON-SITE CHECK-IN/REGISTRATION

The FDCC Registration and Hospitality Desk will be open for registration and information during the following hours:

Monday, July 27	7:00 AM - 4:00 PM
Tuesday, July 28	7:00 AM - 4:00 PM
Wednesday, July 29	7:00 AM - 4:00 PM
Thursday, July 30	7:00 AM - 4:00 PM
Friday, July 31	7:00 AM - 12:00 PM

NAME BADGES REQUIRED

Your FDCC name badge is required for all FDCC events, both on and off site. The name badges are color-coded as follows:

White	FDCC members and family
Blue	FDCC members - first-time attendees and family
Green	FDCC members - second-time attendees and family
Yellow	Non-FDCC member guests and family
Orange	Guests under 21 years

WEATHER

July is Lisbon's sunniest and driest month, with average high temperatures of 82°F and lows of 64°F. Rain is very rare in July, with a 1-2% chance of rain for the entire month over the past five years. We are planning for bright, clear, sunny skies!

PASSPORT INFORMATION

Secure or check your passport now. Confirm that your passport does not expire within six months of your trip, as it may be considered invalid.

https://travel.state.gov/content/travel/en/passports/need-passport.html

This is a good opportunity to apply for Global Entry (https://ttp.dhs.gov/) or download Mobile Passport Control (MPC), which is an app that will streamline your reentry to the United States. MPC is free and does not require a background check. It is not as quick or seamless as Global Entry, but is much faster than the standard line. Compare the two options with the following link.





TIME

The time difference between New York and Lisbon is +5 hours.

CURRENCY

Portugal uses the **Euro**. Other forms of currency are not honored. Rick Steves recommends withdrawing euros upon arrival and using an actual bank instead of the airport ATM. If given the option, decline the conversion and withdraw the funds in euros. You will be able to use your credit card to get to the hotel. If you exchange cash for euros, you will lose another 5-10% during the exchange. When paying with a credit card, always choose to pay in euros, not dollars.

TIPPING

Tipping in Lisbon, and in Europe in general, differs from tipping in the States. For full-service restaurants, a tip of 5-10% is customary for exceptional service. For casual cafes, just round up to the nearest euro. For housekeeping, tipping is generally done daily instead of at the end of a stay and is in the range of 1-2 euros per day. Similarly, bellhops or porters are generally tipped 2-3 euros for several pieces of luggage. For an Uber driver, just round up to the next euro.

AIRPORT TRANSPORTATION

While costs vary depending on the market, our Uber cost €16 for one-way transportation from the airport to the hotel. Ubers are widely available and very quick. Public transportation is even less expensive.

PASSPORT SAFETY

Each guest room has a safe in which you should store your original passport, excess cash, health insurance cards, and other valuables. You should carry a copy of your passport with you throughout your trip.

VALUABLES

Consider leaving your valuable jewelry at home.

ELECTRICAL CURRENT

The electrical current in Lisbon is 230V at a 50Hz frequency. You will need a voltage converter and a plug adaptor. Most tech items (computers, cell phone chargers, etc.) will work with both US (110V) and Portuguese current, but you will need an adaptor so the U-shaped plug will fit into the European socket.

ADAPTOR

Portugal uses a two-prong adaptor (type F). Bring at least one. They are widely available on Amazon. Many even include USB and USB-C ports. You can purchase two Tessan adaptors with USB and USB-C ports on Amazon for $24.

PORTABLE CHARGER

Purchase and bring a portable charger for your mobile phone. They are widely available on Amazon.

CAR RENTAL

We recommend against renting a car in Lisbon. Public transportation is easy to navigate, reliable, and very inexpensive. In addition, Ubers and Lyfts are widely available and also inexpensive by U.S. standards.

AGENDA FOR OUR WEEK OF MEMORIES

Monday, July 27, 2026

9:00 AM - 4:00 PM Full Day Trip in Sintra

We will depart the hotel at 9:00 AM and travel first to the iconic, brightly colored Pena Palace, known for its fairytale architecture and lush gardens perched atop Sintra Mountain. The palace is a mixture of Gothic, Manueline, Islamic, and Renaissance influences and features spectacular views. With its vibrant colors, eclectic design, and panoramic views stretching to the Atlantic, it is one of Portugal's most iconic landmarks.

After our morning exploration of Pena Palace, we will enjoy lunch in Sintra's charming town center at a local restaurant. In the afternoon, you will have the option to visit the National Palace of Sintra, famous for its twin chimneys and rich royal history, or use the time to sightsee (and shop) in the historic streets and shops around Sintra.

Time: 9:00 AM - 4:00 PM
Ages: All
Cost: $140 for the tour; $80 for a three-course lunch, including wine.

10:00 AM - 3:00 PM Hands-On Duo with Tilemaking and Cooking Class

Experience two of our favorite activities in one day. Step into a working ceramics studio in the heart of Lisbon, where we will learn centuries-old techniques of Portuguese tile craftsmanship. Then prepare to unleash your creativity as you paint, glaze, and design your very own Portuguese azulejo tile in a charming artisan studio. You will finish with a souvenir bursting with color and culture.

After lunch, we will experience one of Portugal's sweetest traditions with our Pastel de Nata Pastry Class at Cooking Lisbon. In this hands-on workshop, you'll learn the secrets behind Lisbon's most iconic custard tart—from kneading the flaky puff pastry to whisking the rich, creamy filling that makes this treat so irresistible. Guided by our expert local chefs, you will learn traditional techniques passed down through generations and discover why the pastel de nata has become a symbol of Portuguese hospitality.

At the end of the class, relax with a cup of espresso or port wine and take home (or eat) your freshly baked creations—along with a printed recipe—so you can recreate a taste of Lisbon wherever you go.

Time: 9:00 AM - 3:00 PM
Ages: All
Cost: $210

12:30 PM - 5:30 PM E-Biking Along the Coast

Glide along Portugal's most stunning seaside route on this guided e-bike adventure from Cascais to Guincho Beach, one of the most beautiful cycling routes in the Lisbon region. This path follows the shoreline, offering breathtaking views of cliffs, coves, and the endless blue horizon. The promenade along the coast is wide and well-maintained, making it suitable for bikers of all levels.

Pause to soak in panoramic views at Boca do Inferno, explore the chic marina of Cascais, and stop for coffee or ice cream along lively promenades. With frequent breaks for photos and local insights, this tour blends relaxation with discovery.

This is an unforgettable way to experience coastal Portugal—fresh air, freedom, and breathtaking views at every turn.

Time: 9:30 AM - 1:30 PM
Ages: 12 and up
Cost: $235

5:00 PM - 6:00 PM P & O Meeting

6:00 PM - 7:00 PM State Representatives Meeting

Tuesday, July 28, 2026

7:00 AM - 4:00 PM **Registration Desk Open**

8:00 AM - 9:00 AM **Membership Development Committee Meeting**

8:00 AM - 9:00 AM **Foundation Meeting**

8:00 AM - 10:00 AM **Admissions Committee Meeting**

9:00 AM - 10:00 AM **Finance and Budget Committee Meeting**

10:00 AM - 2:00 PM **Board of Directors Meeting**

9:00 AM - 4:00 PM **Sightseeing and Beach Club in Cascais**

Spend a perfect day in Cascais, Portugal's quintessential seaside town, where charm and relaxation meet the Atlantic breeze. We will depart the hotel at 9:00 am, and drive along the coast to the center of Cascais. We will spend the morning exploring the picturesque old town, strolling along the tiled streets lined with boutiques, cafés, and coastal views.

After sightseeing, you can unwind on Cascais' golden beaches. We have reserved chairs and umbrellas in a semi-private area, with restrooms and food and bar service available. If you are up for adventure, you can pre-register for stand-up paddleboarding or surfing lessons with your family. Or, if you want to enjoy the beach at your own pace, this is the perfect place!

Time: 9:00 AM - 4:00 PM
Ages: All
Cost: $115 for trip and tour; $70 for kayaking or stand-up paddleboarding; lunch based on consumption.

10:30 AM - 2:00 PM **Winery in Azeitão**

Depart the hotel at 10:00 for a trip to José Maria da Fonseca, one of Portugal's oldest wineries. Nestled at the foothills of the Arrábida Mountains, the charming village of Azeitão invites you to learn about Portugal's winemaking heritage on a guided walking and tasting tour.

At the José Maria da Fonseca House Museum (where the brand was established in 1834), the visit begins with a brief explanation of the company's history, followed by a tour of the ancient wine cellars. Stroll through sun-dappled vineyards where seven generations of vintners have cultivated award-winning grapes. Witness the art of traditional barrel aging in the cellars and learn how the region's distinctive climate and limestone soil shape the character of its wines (and why you should never dust away your cobwebs).

We will conclude with a tasting of five local wines - from crisp whites to full-bodied reds and the region's signature Moscatel - paired with artisanal cheeses and regional delicacies.

Time: 10:30 AM - 2:00 PM
Ages: 21+ for the tasting
Cost: $150

1:00 PM - 5:00 PM **Center City Walking and Tasting Tour**

No doubt, Lisbon is best explored on foot, and we offer the opportunity to do just that with the City Center Walking and Tasting Tour. We will start near the Bairro Alto district, where we will see the haunting ruins of the Carmo Convent and travel down the narrow streets to the incomparable Igreja de São Roque.

The tour will continue through Chiado, an elegant and bohemian neighborhood popular as a shopping district, with cafes, shops, and theaters. We will then walk to Baixa, the city's downtown area, rebuilt after the 1755 earthquake. This area is known for its wide streets, classical architecture, and bustling atmosphere. Pass through Rossio Square, easily recognized by its wave-pattern mosaic pavement, and continue on to Figueira Square with the striking Church of Santo Domingo nearby. We will travel through the Rua Augusta Arch, where we will enter the Praça do Comércio, the grand square by the river where ships once brought riches from around the world.

Along the way, we will sample Lisbon's legendary pastel de nata, tapas, and perhaps even some ginjinha, served in signature chocolate cups. This walking tour combines Lisbon's distinct blend of tradition and modernity, offering its enchanting history, culture, and unforgettable city views.

Time:1:00 PM - 5:00 PM
Ages: All
Cost: $115

1:00 PM - 5:00 PM Walking Tour of Belém

After arriving in Belém, we will begin at the Jerónimos Monastery, a stunning 16th-century UNESCO World Heritage site known for its elaborate Manueline architecture and ornate cloisters. We will also see the fabulous adjacent Church of Santa Maria, which holds the tomb of Vasco da Gama.

For a sweet treat, we will stop by Pastéis de Belém, a famous bakery serving original Portuguese egg tart pastries since 1837.

We may also visit the National Coach Museum, which includes royal carriages.

We will take a short stroll to the Monument to the Discoveries on the Tagus River, honoring Portugal's explorers like Henry the Navigator, and see the compass mosaic that served as our theme inspiration.

A few minutes away is the Belém Tower, another UNESCO World Heritage landmark built between 1514 and 1520. This fortification once defended Lisbon's harbor and features distinctive Manueline style with maritime motifs, a roof terrace, and intriguing historic spots like the prisons below.

Time: 1:00 PM - 5:00 PM
Ages: All
Cost: $115

1:00 PM - 5:00 PM Tuk-Tuk Tour

For a uniquely Lisbon experience, climb into a Tuk Tuk and tour the city with our guide! Tours are led by professionals trained with knowledge of the history, culture, art, and architecture of Lisbon. There are streets, alleys, and little squares in Lisbon that only a tuk-tuk can access. Trust me - you will appreciate the Tuk Tuk as you navigate the City of Seven Hills.

The tour typically begins at Restauradores Square and includes a sightseeing visit of Lisbon Cathedral (Sé), the birthplace of Lisbon, and the ancient Roman Theatre ruins. We will stop at several of the best miradouros (views), including the Senhora do Monte and Portas do Sol viewpoints looking over Alfama's terracotta rooftops and the Tagus River.

The journey continues past the National Pantheon and São Vicente de Fora Monastery, with a walking loop through Alfama's tight-knit alleys, where you are certain to hear Fado music echoing through the streets.

This tour is an ideal blend of sightseeing, stories, and stunning vistas—a must-do to discover Lisbon's historic soul in a fun, authentic way. And of course, no Tuk Tuk experience (actually no outing in Lisbon) is complete without a pastel de nata and some Ginginha.

Time: 1:00 PM - 5:00 PM
Ages: All
Cost: $175

4:30 PM - 5:30 PM New Member Reception and Orientation (By Invitation Only)

5:30 PM - 7:00 PM Welcome Reception Soul Garden, Corinthia Hotel

Connect or reconnect with your FDCC family and friends for conversation and relaxation at Soul Garden on the first floor of the Corinthia Hotel. Soul is an urban oasis, with lush greenery, water features and plenty of nooks for conversation. You can relive your day's adventures and plan your next one. We look forward to seeing you!

7:00 PM Dine with Friends

Enjoy dinner with friends on your own, at one of the many restaurants listed below. We have made reservations at a number of restaurants, so sign up online to reserve spots at one of the reserved restaurants.

7:00 PM New and Newish Member Dinner

Join new and newish member and guests for dinner at one of the excellent restaurants at the Corinthia Hotel.



Wednesday, July 29, 2026

7:00 AM - 4:00 PM **Registration Desk Open**

7:00 AM - 9:00 AM **Breakfast**

8:00 AM - 8:50 AM **Section Programming**

More Than Words: The Impact of Tone, Word Choice, and Cultural Communication in Legal Practice

Diversity and Professional Women's Forum Committees

This dynamic presentation will explore how tone, word choices, and cultural communication styles can either enhance or hinder professional relationships, client service, and team effectiveness. You will gain practical insights into navigating communication across cultures, understanding the impact of direct versus indirect communication preferences, and recognizing how unconscious bias affects tone perception in professional environments. Learn strategies for adapting communication style to diverse audiences while maintaining professional credibility, avoiding potential ethical pitfalls, and creating more inclusive environments within your practice.

Apollo Carey, Lewis Rice, Saint Louis, MO
Fiorella Valarde, YPO, Boca Raton, FL
Neil V. Mody, Kennedys Law, LLP, Roseland, NJ
Breanne S. Zarzour, Phelps Dunbar LLP, Mobile, AL

Lessons Learned to Chart the Future: Building Across Borders

Construction Law Section

From cathedrals that have stood for centuries to today's high-performance façades, construction practices reflect the legal and regulatory foundations beneath them. This program examines how differing standards, liability frameworks, and insurance expectations in the U.S. and Europe influence design, product selection, and risk allocation. Panelists will explore how attorneys and their clients can draw on Europe's performance-based traditions to anticipate claims, structure agreements, and manage cross-border exposure in a rapidly evolving global marketplace.

Shelly Masters, Cokinos | Young, Austin, TX
Enrique Abiega, Managing Director, J.S. Held Iberia, S.L., Madrid, Spain
Robert C. Moore, 2RM Risk Management Services, Salem, SC
Jeff Van Volkenburg, Varner & Van Volkenburg PLLC, Clarksburg, WV

Claims Professionals Go to the Movies (Take 1): Is Your Property Coverage Ready for Blockbuster Disasters?

Insurance Coverage, Property Insurance, and Professional Liability Sections

When the next blockbuster-level disaster strikes, will your policy language be ready for it? From alien invasions to rampaging robots, Hollywood continues to reimagine new kinds of catastrophic losses. But when the credits roll, how will real-world policy language hold up? In this lively presentation, our panel will dive into the mayhem, analyzing how property coverages might respond to the first-party claims that follow when superheroes, villains, and monsters leave a trail of destruction behind. Through movie clips, humor, and a healthy dose of "what if," we will tackle serious questions about coverage interpretation and claims-handling pitfalls, using the cinematic universe as our classroom. Grab your popcorn!

Stacey Giulianti, Windward Risk Managers, Boca Raton, FL
Jeremy Jones, YA Group, Nashville, TN
Meredith Murphy, FM Global, Johnston, RI
Nicole Wilinski, Collins Einhorn Farrell PC, Southfield, MI

Charting the Future of Regulatory Takings, and Municipal Liability in a Changing Climate and a Shifting Legal Landscape

Civil Rights & Public Entity Liability and Toxic Tort and Environmental Law Sections

As climate change accelerates, governments and utilities face mounting legal and financial exposure from both proactive regulatory actions and failures to act. This panel explores the evolving intersection of regulatory takings law, municipal liability, and utility resilience, particularly in the context of extreme weather events - heatwaves, wildfires, flooding, and snowstorms—that are increasingly linked to infrastructure failures and land use decisions.

Edward Casmere, Norton Rose Fulbright US LLP, Chicago, IL
John Peiserich, J.S. Held, LLC, New Orleans, LA
Andy Rutens, Galloway, Watermark and Rutens LLP, Mobile, AL

9:00 AM - 9:20 AM **Annual Meeting Welcome**

9:20 AM - 9:35 AM **Kicking Off Our Mosaic of Memories: Barry Friedman On Life, Laughter and Lisbon**

Barry Friedman is a seasoned comedian and writer whose career spans more than four decades of laughter and storytelling, and cultural critique. Originally from New York, Barry made Tulsa, Oklahoma his home for much of his professional life, becoming a beloved figure in the local arts scene while performing nationally in venues across the United States. In recent years, Barry embarked on a new adventure - relocating to Lisbon! From there, he continues to write, publish on Substack, and engage audiences worldwide with his unique blend of humor and insight.

9:35 AM - 11:40 AM **Plenary Sessions**

Keynote Speaker, Andrew Bryant – The Power of Self-Leadership: Your Key to Success in a Rapidly Changing World

Born in England, Australian by passport, Asian by experience, Brazilian by marriage, and now living in Portugal, Andrew brings a truly global perspective to leadership and self-leadership development.



Andrew will explore how we, as leaders, can take ownership, responsibility, and accountability to drive performance in today's complex, fast-changing world. With a dynamic and interactive style, Andrew will equip members with practical frameworks to improve leadership conversations, build resilience, and unlock potential. Expect a session that is passionate, insightful, and practical, leaving members empowered to lead themselves and others effectively in a post-pandemic, digital-first era.

The Evolution Imperative: Why Businesses and Lawyers Must Evolve to Survive and Succeed

The essential trait of a successful business over the long term is a culture where innovation and improvement are welcomed and encouraged. The epitaph of most failed businesses is a failure to adapt to a changing world. For law firms, how do our practices and litigation tools evolve so that we can offer the highest degree of service to our clients? Using social science data from bestselling books on this topic, this dynamic and interactive presentation will focus on how FDCC firms and businesses need to, and can, evolve and adapt in the areas of strategy and techniques in pre-trial litigation and trial practice.

Melanie Cheairs, Mayer LLP, Houston, TX
Christopher Page, Young Moore and Henderson, P.A., Raleigh, NC
Mary Robberson, Robberson Schroedter, LLP, San Diego, CA
David Smith, Meyers, Roman, Friedberg & Lewis, Cleveland, OH

10:00 AM - 11:30 AM **Spouse Hospitality**

Wednesday Afternoon Activities



1:00 PM – 5:00 PM **Lisbon by Catamaran**

Embark on an unforgettable catamaran tour along the spectacular Tagus River, sailing from the city center up to the historic district of Belém. This tour guarantees unobstructed views of Lisbon's iconic waterfront landmarks such as the majestic Belém Tower, the impressive Monument to the Discoveries, and the striking 25th of April Bridge, often compared to San Francisco's Golden Gate Bridge. You will also admire the towering Christ the King statue overlooking the river, the elegant Jerónimos Monastery, and the bustling Praça do Comércio, Lisbon's grand main square.

A limited bar service and an outstanding guide are included.

Time: 1:00 PM – 5:00 PM
Ages: All; life jackets are available
Cost: $235

1:00 PM – 5:00 PM **Center City Walking and Tasting Tour**

No doubt, Lisbon is best explored on foot, and we offer the opportunity to do just that with the City Center Walking and Tasting Tour. We will start near the Bairro Alto district, where we will see the haunting ruins of the Carmo Convent and travel down the narrow streets to the incomparable Igreja de São Roque church.

The tour will continue through Chiado, an elegant and bohemian neighborhood popular as a shopping district, with cafes, shops, and theaters. We will then walk to Baixa, the city's downtown area known for its wide streets and classical architecture. We will pass through Rossio Square, easily recognized by its wave-pattern mosaic pavement, and continue on to Figueira Square, with the striking Church of Santo Domingo nearby. We will travel through the Rua Augusta Arch, where we will enter the Praça do Comércio, the grand square by the river where ships once brought riches from around the world.

Along the way, we will sample Lisbon's legendary pastel de nata, tapas, and perhaps even some ginginha, served in signature chocolate cups. This walking tour combines Lisbon's distinct blend of tradition and modernity, offering its enchanting history, culture, and unforgettable city views.

Time: 1:00 PM – 5:00 PM
Ages: All
Cost: $115

1:00 PM – 5:00 PM **Walking Tour of Belém**

Once we arrive in Belém, we will begin at the Jerónimos Monastery, a stunning 16th-century UNESCO World Heritage site known for its elaborate Manueline architecture and ornate cloisters. We will also see the fabulous adjacent Church of Santa Maria, which holds the tomb of Vasco da Gama.

For a sweet treat, we will stop by Pastéis de Belém, a famous bakery serving original Portuguese egg tart pastries (pastel de Belém) since 1837.

We may also visit the National Coach Museum, which includes royal carriages.

We will take a short stroll to the Monument to the Discoveries on the Tagus River, honoring Portugal's explorers, like Henry the Navigator, and see the compass mosaic that served as our theme inspiration.

A few minutes away is the Belém Tower, another UNESCO World Heritage landmark built between 1514



and 1520. This fortification once defended Lisbon's harbor and features distinctive Manueline style with maritime motifs, a roof terrace, and intriguing historic spots like the prisons below.

Time:1:00 PM – 5:00 PM
Ages: All
Cost: $115

1:30 PM – 5:00 PM **Oceanarium of Lisbon and Cable Car at Parque das Nações (World Expo Area)**

Join a family-friendly tour of Lisbon's World Expo area. We will begin the tour with the Oceanário de Lisboa (Lisbon Oceanarium), home to more than 15,000 plants and animals in captivating habitats representing the Atlantic, Antarctic, Pacific, and Indian Oceans.

From there, we will take the Telecabine Lisboa (Cable Car Ride) for a very gentle 10-minute ride with panoramic views over the site, the Tagus River, Vasco da Gama Bridge, and the Tower.

We will finish with the Science Museum, which is just a short walk away. It features hands-on experiments, interactive exhibits, and activities to explore science and technology in a fun, lively atmosphere. Finally, we will allow time for a snack and time at one of the playgrounds dotted around the district. Bring water-friendly shoes for the fountains!

Time: 1:30 PM – 5:00 PM
Ages: All
Cost: $115

1:00 PM – 5:00 PM **Tile Making**

Have you noticed the beautiful tiles by chance? They are deeply embedded in Lisbon's culture and date back to the 13th century when the Moors invaded and occupied the land that now belongs to Portugal.

Step into an authentic workshop where we will design and paint our own tile, guided by a local artisan. Learn traditional techniques, experiment with original colors and patterns, and take home your finished piece as a unique Lisbon souvenir.

Time: 1:30 PM – 5:00 PM
Ages: All (that are old enough to paint a tile)
Cost: $150

6:00 PM – 10:00 PM **Children and Youth Programming**

6:00 PM - 10:00 PM **President's Celebration**

Our President's Celebration in Lisbon may be the closest we ever come to an official State Dinner. Step into the splendor of 18th-century Portugal with our reception and dinner at the National Palace of Queluz, often called the "Portuguese Versailles." This magnificent royal residence, located just outside Lisbon, blends baroque, rococo, and neoclassical styles into one of Europe's most graceful palatial ensembles.

We will enjoy a reception in the ornate Queluz Gardens, where paths lead past marble fountains, statues, and reflecting pools. We will have the opportunity for a brief tour of the Palace as we enter the ballroom for dinner. Our dinner will be served in the Salo de Embaixadores, a dazzling hall with crystal chandeliers, and floor-to-ceiling windows which open into the gardens.

Join us for drinks, dinner, friends and fellowship as we celebrate our President and our First Lady, our trip to Lisbon and the FDCC.

Dress: Cocktail Attire



Thursday, July 30, 2026

7:00 AM – 4:00 PM **Reception Desk Open**

7:00 AM – 9:00 AM **Breakfast**

8:00 AM – 8:50 AM **Section Programming**

Smart Experts, Smarter Challenges: Dealing with Daubert (Or Shall We Say Rule 702) and Your Expert

Drug, Device and Biotechnology, Healthcare, Premises Liability, and Trial Tactics, Practice Sections

This will be an in-depth panel discussion on avoiding common pitfalls when having two experts at trial. The panel will focus on the avoidance of, and how to handle, Rule 702 challenges when they arise, including strategies on the selection of experts, methodology, documentation, and disclosure… and preparing for the scrutiny of it all from your expert's report to the expert's testimony.

Barret Albritton, Chartwell Law, Chattanooga, TN
Jeff Croteau, Exponent, Inc., Natick, MA
Valerie Kellner, Wilson Elser, Philadelphia, PA
Miranda Soto, Buchanan Ingersoll & Rooney PC, Miami, FL

Claims Professionals Go to the Movies (Take 2): Lights, Cameras, Liability! Unpacking Liability Coverage One Scene at a Time

Insurance Coverage, Property Insurance, and Professional Liability Sections

When planning for an uncertain future, we must try to anticipate the disastrous events already dreamed up by Hollywood. This panel will analyze potential claims-handling and extra-contractual issues arising from the third-party liability claims of the future, using examples from the destruction caused by superheroes, villains, and monsters in movies and television. Cue the tape!

Scott D. Hofer, Baker Sterchi Cowden & Rice LLC, Kansas City, MO
Kim M. Jackson, Bovis, Kyle, Burch & Medlin LLC, Atlanta, GA
Stephen A. Melendi, Tollefson Bradley Mitchell & Melendi LLP, Dallas, TX
Elsa J. Schmidt, Travelers, Buffalo, NY
John E. Schneider, Avalon Health Economics LLC, Miami, FL

Asleep at the Wheel: Assessing Liability and Risk When Technology Is In the Driver's Seat

Data Breach, Privacy and Cyber Insurance and Transportation Sections

The landscape of risk and liability is rapidly changing as autonomous vehicles become more common. This program explores how to assess risk and fault in the investigation and trial of a claim involving an autonomous vehicle, tools and rules for evidence gathering and presentation, and evolving data privacy and security concerns that lie at the heart of this evolving technology.

Maxwell Brusky, Transdev North America, Lombard, IL
Trevor Uffelman, Hall and Evans, Missoula, MT
Hunter McMahon, Discovery Inc., Alpharetta, GA
Sarannah McMurtry, First Acceptance Insurance, Nashville, TN

Crossing Borders: Winning Strategies for International Discovery

Aviation, International, and Products Liability Sections

This session will tackle the challenges of cross-border discovery. Panelists will highlight substantive legal limitations on such discovery and will share innovative, practical strategies for getting the evidence you need. As global commerce and travel continue to expand, this program is a must for all litigators.

Armen Adzhemyan, Delta Air Lines, Atlanta, GA
Nicole Benjamin, Adler Pollock and Sheehan P.C., Providence, RI
Rachel Cooper, McMillan LLP, Toronto, Canada
Christof Gaudig, Oppenhoff, Cologne, Germany
Matthew T. Kenner, ESi, Atlanta, GA
Vaughn K. Schultz, ExxonMobil, Spring, TX
Meghan A. Sheridan, Hall & Evans, LLC, Salt Lake City, UT

9:00 AM – 11:40 AM Plenary Sessions

Push it to the Limit: How Far Can Your Expert Ethically Go with AI?

Commercial Litigation and Trial Tactics, Practices and Procedures sections

This session will provide a multi-faceted and eye-opening view on the ethical challenges faced by attorneys and expert witnesses in today's litigation landscape. Learn and understand the ethical parameters surrounding the use of generative AI in the preparation of expert reports, how to spot the impermissible use of generative AI by your opponents, and leveraging the recent Rule 702 amendments from both angles. Learn how to navigate the next frontier of generative AI alongside your jurisdiction's rules of professional conduct and leave this session feeling confident that you are on the cutting edge of technology while maintaining your ethical obligations!

Kelly E. Brilleaux, Barnes & Thornburg, Dallas, TX
Harri Kytömaa, Exponent, Inc., Belmont, MA
Stuart Simon, American Jury Centers, Boca Raton, FL
Dafney Dubuisson Stokes, Forthright, Somerset, NJ
Michael Walshe, Jr., Stone Pigman Walther Wittmann LLC, New Orleans, LA



When Coverage Meets the Courtroom: Piercing Settlements and Judgments in Covered and Noncovered Claims

When an insurer faces a settlement or judgment with covered and non-covered claims, a determination must be made with regard to its ultimate indemnity obligation. In some states, the burden falls on the insured to apportion between the two, while other states place that responsibility on the insurer. This presentation will address affirmative steps that should be taken to protect the insurer from paying noncovered portions of a settlement or judgment. It will also address how to litigate these issues if a judgment has been entered without any findings so that an apportionment can be made.

Lauren S. Curtis, Traub Lieberman Straus & Shrewsberry LLP, St. Petersburg, FL
Krista Glenn, Westfield Specialty, Alpharetta, GA
Alissa Hurley, Intact Insurance Specialty Solutions, Detroit, MI
Joe Ziemianski, Cozen O'Connor, Houston, TX

10:00 AM – 11:30 AM Book Club

The Book Club has chosen ***The House in the Cerulean Sea*** by TJ Klune as its book.

Thursday Afternoon Excursions

12:30 PM - 5:30 PM **E-Biking Along the Coast**

Glide along Portugal's most stunning seaside route on this guided e-bike adventure from Cascais to Guincho Beach, one of the most beautiful cycling routes in the Lisbon region. This path follows the shoreline, offering breathtaking views of cliffs, coves, and the endless blue horizon. The promenade along the coast is wide and well-maintained, making it suitable for bikers of all levels.

Pause to soak in panoramic views at Boca do Inferno, explore the chic marina of Cascais, and stop for coffee or ice cream along lively promenades. With frequent breaks for photos and local insights, this tour blends relaxation with discovery.

This is an unforgettable way to experience coastal Portugal—fresh air, freedom, and breathtaking views at every turn.

Time: 12:30 PM – 5:30 PM
Ages: All
Cost: $230

1:00 PM - 5:00 PM **St. Jorge's Castle and Alfama**

This is your gateway to Alfama—Lisbon's oldest and most soulful neighborhood. We will start at St. Jorge's Castle, on its hilltop perch overlooking the city. This place is absolutely magnificent, and the views are breathtakingly beautiful. Go for the views, the peacocks, and the walk up.

From there, we will stop at the Miradouro de Santa Luzia, one of Lisbon's most beloved viewpoints. Grape vines climb over whitewashed pergolas, framing postcard-perfect views of Alfama's rooftops cascading toward the river. Just next door, the Church of Santa Luzia displays exquisite tile panels depicting Lisbon before and after the great 1755 earthquake.

We will continue to Rua de São Miguel—a charming street of Alfama filled with tiny restaurants, artisan shops, and Fado bars. We will walk to Sé Cathedral, which marks the edge of Alfama and the beginning of Baixa.

This tour will walk you through centuries of history—Moorish alleys, medieval charm, and the living rhythm of one of Lisbon's most authentic quarters. Alfama is truly the soul of Lisbon. You will not want to miss it!

Time: 1:00 PM - 5:00 PM
Ages: All
Cost: $140

1:00 PM - 5:00 PM **Lisbon by Catamaran**

Embark on an unforgettable catamaran tour along the spectacular Tagus River, sailing from the city center up to the historic district of Belém. This tour offers unobstructed views of Lisbon's iconic waterfront landmarks such as the majestic Belém Tower, the impressive Monument to the Discoveries, and the striking 25th of April Bridge, often compared to San Francisco's Golden Gate Bridge. You will also admire the towering Christ the King statue overlooking the river, the elegant Jerónimos Monastery, and the bustling Praça do Comércio, Lisbon's grand main square.

A limited bar service and an outstanding guide are included.

Time: 1:00 PM – 5:00 PM
Ages: All; life jackets are available
Cost: $230

1:00 PM - 5:00 PM **Electricity and MAAT Museums in Belém**

Discover the perfect blend of heritage and modern creativity on this inspiring tour along Lisbon's waterfront in Belém—home to two of the city's most fascinating cultural landmarks: the Electricity Museum and the MAAT (Museum of Art, Architecture, and Technology).

The Electricity Museum is set within a former power station, offering a fascinating journey through Lisbon's industrial past. The exhibits explain how electricity was produced—from the boiler room to turbines and generators—with much of the original machinery still intact, giving children a sense of awe at the scale and workings of old technology.

Between the museums, we will walk along the promenade, stop for a snack, and climb to the top of the MAAT for a unique view of the city.

Continue next door to the MAAT, an architectural masterpiece designed by Amanda Levete. With its flowing, futuristic lines rising gracefully from the Tagus River, the MAAT symbolizes Lisbon's creative energy. Inside, you will find cutting-edge exhibitions that explore the intersection of art, architecture, and technology, featuring both Portuguese and international artists.

Time: 1:00 PM – 5:00 PM
Ages: All
Cost: $110

1:30 PM - 5:00 PM **Private Tram Trip**

No trip to Lisbon is complete without a tram ride, and we are bringing the Tram to you, with all of the fun and none of the crowds. Step aboard our privately chartered Tram 28 for an unforgettable journey through the city's most charming neighborhoods. This exclusive experience combines vintage transport through Estrela – S. Bento – Bica – Chiado – Baixa – Sé – Portas do Sol – S. Vicente – Graça – Almirante Reis and Martim Moniz.

Our tour guide will bring Lisbon's history alive—from Moorish walls and baroque churches to tiled façades and panoramic viewpoints. As the tram winds up narrow hills and past bustling squares, keep your hands inside the tram but enjoy the comfort of having the classic tram all to ourselves, without the crowds. We leave time for a stroll through Rossio and the city center at the end of the tour. This is an ideal and authentic way for families to experience the soul of Lisbon.

Time: 1:30 PM – 5:00 PM
Ages: All
Cost: $160

1:30 PM - 4:30 PM **Pastel de Nata Pastry Making Class**

Experience one of Portugal's sweetest traditions with our Pastel de Nata Pastry Class at Cooking Lisbon. In this hands-on workshop, you'll learn the secrets behind Lisbon's most iconic custard tart—from kneading the flaky puff pastry to whisking the rich, creamy filling that makes this treat so irresistible.

Guided by our expert local chefs, you'll master traditional techniques passed down through generations and discover why the pastel de nata has become a symbol of Portuguese hospitality.

At the end of the class, taste and take home your freshly baked creations—along with a printed recipe—so you can recreate the taste of Lisbon wherever you go.

Time: 1:30 PM – 4:30 PM
Ages: All; fun for children.
Cost: $130

6:00 PM – 7:00 PM **Diversity/ Professional Women's Forum Happy Hour**

7:00 PM **Dine With Friends**

You will have the opportunity to try some of Lisbon's finest restaurants on your own and see for yourself why Lisbon was named the 2024 Europe's Best Culinary Destination by World Culinary Awards. We have made reservations at some of our favorite local restaurants or feel free to make your own reservation at any of the restaurants listed below. Enjoy dinner with friends on your own, at one of the many restaurants listed below. Once you have registered, you may sign up online to reserve spots at one of the reserved restaurants.

10:00 PM – 12:00 PM **Nightcap in the Sky Lounge**

After dinner, join us in the beautiful Sky Lounge on the 24th Floor of the Hotel for a nightcap and a panoramic view of Lisbon's skyline. It will be a fun evening with friends and colleagues, and offers a perfect opportunity to relive your favorite activities from the week, and share any recommendations for our final day in Lisbon.



Friday, July 31, 2026

7:00 AM – 9:00 AM **Breakfast**

7:00 AM – 12:00 PM **Registration Desk Open**

8:00 AM – 8:50 AM **Section Programming**

Guarding the Crown Jewels: A Trade Secret Survival Guide on Compliance, Litigation Strategies, and Forensic Know-How

Alternative Dispute Resolution, Employment Practices and Workplace Liability, Intellectual Property, and Life, Health and Disability Sections

Trade secret protection faces significant hurdles in today's interconnected business environment. Organizations must contend with identifying and classifying their most sensitive information and securing data across digital platforms and third-party relationships. The stakes are high, as trade secret disputes can quickly escalate into high-conflict litigation, often as contentious and emotionally charged as divorce proceedings. With this panel, you will hear about common pitfalls to mastering the dos and don'ts of safeguarding confidential information and delve into real-world forensic investigation techniques and practical tips to detect, respond to, and prevent trade secret misappropriation.

Thayla Painter Bohn, American Fidelity, Oklahoma City, OK
Jeff Dyess, Bradley Arant Boult Cummings LLP, Birmingham, AL
Greg Esslinger, J.S. Held, LLC, Alpharetta, GA
Chad Hatmaker, Woolf, McClain, Bright, Allen & Carpenter, PLLC, Knoxville, TN
David Pardue, Pierson Ferdinand LLP, Atlanta, GA

Looking to the Future: Addressing Time-Limited Demands in the Age of Nuclear Verdicts and AI

Extra-Contractual Liability Section

Policy limit settlement demands, especially time-limited demands, have long been a source of extra-contractual liability for carriers. This fast-moving program will address avoiding bad faith and legal malpractice liability with the age-old problem of time-limited demands. The panel will address a variety of related topics including: recent case law and statutory changes that either provide protection or increased exposure for carriers, the evolving exposure of defense counsel for legal malpractice liability, practical measures to be taken by counsel and carriers to avoid these problems, and the use of AI as a tool in evaluating and responding to time-limited demands.

Cori Cable, Brotherhood Mutual Insurance Company, Ft. Wayne, IN
Clay Crawford, Baker Sterchi Cowden & Rice LLC, Kansas City, MO
Michael K. Kiernan, Traub Lieberman Straus & Shrewsberry LLP, St. Petersburg, FL
Douglas Richmond, Lockton Companies, Olathe, KS
Aniket Sawant, Threadeo Inc., San Francisco, CA

When You Just Can't Wait: Interlocutory & Emergency Appeals

Appellate Law and Class Action and Multidistrict Litigation Sections

This panel will highlight the appellate options in federal and select state courts and strategies for interlocutory appeals of key trial court rulings, such as preliminary injunctions, class certification, and



denials of dispositive motions. The panel will also discuss obtaining stays on appeal, including via the U.S. Supreme Court's increasingly popular "shadow docket."

Wystan M. Ackerman, Robinson & Cole LLP, Hartford, CT
Timothy A. Diemer, Jacobs and Diemer, P.C., Detroit, MI
Richard S. Dukes, Jr., Turner Padget Graham and Laney P.A., Charleston, SC
Angela C. Flowers, Kubicki Draper, Ocala, FL

Between the Lines: Transferring Risk and Enforcing Indemnity Agreements in Complex Commercial Relationships

Commercial Litigation and Products Liability Sections

In the tangled web of commercial contracts, indemnity provisions often hide in plain sight - until the risk becomes real. This session explores the nuances of transferring risk through indemnity agreements and the challenges of enforcing them when disputes arise. Attendees will gain practical insights into navigating the transfer of risk and understanding how courts interpret indemnity agreements in high-stakes commercial relationships.

Marcus Dean, Swift, Currie, McGhee & Hiers, LLP, Atlanta, GA
Eric P. Gillett, Preg O'Donnell & Gillett, Seattle, WA
David L. Luikart III, Hill Ward Henderson, Tampa, FL
Christopher T. Sheean, Swanson, Martin & Bell, LLP, Chicago, IL

9:00 AM – 9:50 AM Plenary Session

Big Food Under Fire: The Battle for America's Health

Ultra-processed foods are on the menu for regulators and plaintiff attorneys seeking to take a bite out of Big Food. Hear what's driving the public pressure to act, the food industry's response, and where we're headed. Learn about lawsuits seeking to hold food companies responsible for today's public health crisis and what the future holds for regulation in the U.S. Plus, this panel will explore how America's approach to food regulation compares with Europe's stricter standards and what that means for global trends.

Madison Dini, Mischelman & Robinson, LLP, Houston, TX
Dr. Craig Llewellyn, PhD, J.S. Held, LLC, Alpharetta, GA
Daniel W. McGrath, Hinshaw & Culbertson LLP, Chicago, IL
John W. Sinnott, Irwin Fritchie Urquhart Moore & Daniels LLC, New Orleans, LA

10:05 AM – 11:30 AM Annual Business Meeting

Friday Afternoon Excursions



1:00 PM – 5:00 PM St. Jorge's Castle and Alfama

This is your gateway to Alfama—Lisbon's oldest and most soulful neighborhood. We will start at St. Jorge's Castle, on its hilltop perch overlooking the city. This place is absolutely magnificent, and the views are heart-stoppingly beautiful. Go for the views, the peacocks, and the walk up.

From there, we will stop at the Miradouro de Santa Luzia, one of Lisbon's most beloved viewpoints. Grape vines climb over whitewashed pergolas, framing postcard-perfect views of Alfama's rooftops cascading toward the river. Just next door, the Church of Santa Luzia displays exquisite tile panels depicting Lisbon before and after the great 1755 earthquake.

We will continue to Rua de São Miguel—a charming artery of Alfama filled with tiny restaurants, artisan shops, and Fado bars. We will continue on to Sé Cathedral, its sturdy Romanesque towers marking the edge of Alfama and the beginning of Baixa.

We will walk through centuries of history—Moorish alleys, medieval charm, and the living rhythm of one of Lisbon's most atmospheric quarters. Alfama is truly the soul of Fado and of Lisbon. You will not want to miss it!

Time: 1:00 PM – 5:00 PM
Ages: All
Cost: $140

1:30 PM – 5:30 PM Hiking Along the Coast

We will depart from the hotel and travel to Cascais, where narrow streets and a vibrant marina set the tone for a day filled with fresh air and ocean views. From here, we will follow a guide along the stunning coastal trail that winds gently toward Guincho Beach, one of Portugal's most iconic stretches of shoreline.

This easy hiking route offers a perfect blend of nature, sea, and tranquility—ideal for all ages and fitness levels. Walk beside the sparkling Atlantic, passing scenic spots like Boca do Inferno (Hell's Mouth), the Casa da Guia cliffs, and wild dunes that mark the entrance to the Sintra-Cascais Natural Park.

Along the way, enjoy short breaks to take photos, breathe the ocean breeze, and pause at a seaside café for a coffee with a view.

Time: 1:30 PM – 5:30 PM
Level: Easy
Cost: $105



1:30 PM – 4:00 PM Dolphin Watching /Speed Boat

This is not your average dolphin tour! You board a fast, comfortable RIB (rigid inflatable boat) and cruise along the Tagus River, passing under the iconic 25th of April Bridge and scenic landmarks like Belém Tower and the Monument to the Discoveries. The tour then heads to the Atlantic Ocean to search for dolphins in their natural habitat, accompanied by a marine biologist who shares expert insights about the dolphins and other local marine species.

The presence of dolphins is very likely, with about a 97-98% chance of sightings. The boat gets as close as safely possible to the dolphins for optimal viewing and photography opportunities. The tour is family-friendly for children aged 5 and older and includes life jackets. We have hand-picked our guide, a marine biologist who offers a unique, educational, and thrilling way to observe Lisbon's marine wildlife up close while enjoying the city's stunning riverside and coastal scenery.

Time: 1:30 PM – 4:00 PM
Age: 5+; fantastic for older children
Cost: $210



1:00 PM – 4:00 PM Lisbon Wine Tasting

Join us for a wine tasting at the Lisbon Winery in Bairro Alto, which is a premium, fun, informal, and memorable way to experience Portuguese wines from small producers. Most of the wines come from families with a long tradition of winemaking. Alongside the wines, we will enjoy artisanal Portuguese cheeses (six types), Iberian pork charcuterie including the famous Pata Negra ham, extra virgin olive oil tasting, bread, and water. The experience is lively and informative, featuring personal stories about the vineyards and the vintners who run them, the regions, and the production. These experiences are all about the guide/leader, and we are bringing you the best (along with a substantial tasting of meats and cheeses). Don't eat before you go.

The winery is located near the vibrant Avenida da Liberdade, and we will offer a brief walking tour at the end of the wine tasting.

Time: 1:00 PM – 4:00 PM
Ages: 21+
Cost: $210



1:30 PM – 4:30 PM Pastel de Nata Making Class

Experience one of Portugal's sweetest traditions with our Pastel de Nata Pastry Class at Cooking Lisbon. In this hands-on workshop, you'll learn the secrets behind Lisbon's most iconic custard tart – from kneading the flaky puff pastry to whisking the rich, creamy filling that makes this treat so irresistible.

Guided by our expert local chefs, you'll master traditional techniques passed down through generations and discover why the pastel de nata has become a symbol of Portuguese hospitality.

At the end of the class, taste and take home your freshly baked creations—along with a printed recipe—so you can recreate a taste of Lisbon wherever you go.

Time: 1:30 PM – 4:30 PM
Ages: All; Fun for Children
Cost: $130

6:00 PM – 10:00 PM Children and Youth Programming

6:00 PM – 10:00 PM FDCC Gala and Dance Party

Join us as we celebrate the end of an amazing week with a Gala and Dance Party. We will blend modern beats with old-world charm as we unwind and dance in a truly stunning venue. Our final night in Lisbon will celebrate a week of camaraderie, culture, and celebration in this historical city.

Dine On Your Own (with Friends, of Course)

Lisbon offers an outstanding variety of restaurants, each with its own atmosphere, culinary specialty, and price range. The city's vibrant food scene reflects both its Portuguese heritage and international influences, making it a destination for every kind of diner - from casual meals to gourmet experiences.

$: Most entrees in the €10 range | $$: Most entrees less than €20 | $$$: Most entrees less than €30 | $$$$: Most entrees more than €40

Cervejaria Ramiro Cervejaria Ramiro is a popular spot for seafood lovers, known for its fresh and high-quality offerings. $$-$$$; Avenida Alm. Reis 1H 1150-007 Lisbon. https://www.cervejariaramiro.com/?lang=en

Liberta on Avenida A trendy, modern eatery known for its innovative approach to Portuguese cuisine, Liberta offers a creative menu in a chic atmosphere—perfect for those seeking a contemporary dining experience with local flair. $$-$$$; Rua Rodrigues Sampaio, 39 1150-278 Lisbon. https://libertakitchen.com/en/menu

Rocco's Stylish and upscale atmosphere, with striking decor and a vibrant vibe. Standout dishes include table-side tiramisu and seafood risotto. We loved this restaurant! $$$$; R. Ivens 14, 1200-227 Lisbon. https://www.rocco.pt/en/homepage

Seen at the Tivoli Hotel Art Deco inspired style; outstanding view over the hills of Lisbon; upbeat vibe with DJ; cosmopolitan; excellent food. Ask for a seat on the deck overlooking Lisbon, which offers a stunning view of St. Jorge's Castle. $$$$; Avenida Da Liberdade 185 1269-050 Lisbon. https://www.tivolihotels.com/en/tivoli-avenida-liberdade-lisboa/restaurants/seen-lisboa

Praia no Parque A chic, beach-themed restaurant and bar located in the "Parque Eduardo VII." This hotspot is celebrated for its music-filled nights, creative cocktails, stylish atmosphere, and scenic park views. At midnight, this turns into a full-on bar, with dancing on the tables. Or so we hear… ; $$-$$$; Alameda Cardeal Cerejeria, 1070-044 Lisbon. https://apraia.pt/en/

Erva Contemporary Portuguese gastronomy served in a cosmopolitan and laid-back setting inside the hotel. Open for lunch and dinner daily until midnight. $$-$$$. https://www.erva-restaurante.pt/

Cozinha da Estacao Known for traditional Portuguese cuisine in a casual setting in the heart of town; great people watching; we all loved this place! $-$$. Largo do Duque de Cadaval 17, 1200-160 Lisboa. https://www.cozinhadaestacaorossio.com/

Bairro Avillez Contemporary Portuguese cuisine by well-known chef José Avillez, lively atmosphere; four seating areas, each with different menus; Rua Nova da Trindade 18, Lisbon; $$-$$$; Rua Nova da Trindade 18, 1200-303 Lisbon. https://www.bairrodoavillez.pt/en

Cafe de Sao Bento Known for classic Portuguese bifanas and meat dishes; This is closer to a tasca – it is small but worth the wait. We highly recommend it. $-$$; Rua de São Bento 212, 1200-821 Lisbon. https://cafesaobento.com/en/home/

Zero Zero Pizzeria Popular pizzeria with classic and creative options; several locations, including one along the waterfront in Belem and one at Polytechnic School Street, $-$$; 32 1250-102 Lisbon; Water Mirror Building, Brasilia Avenue S/N (Belem) https://www.pizzeriazerozero.pt/#ementas

Confranaria LX Sushi part of the LX Hotel; ranked as a Top 20 Restaurant; $$$; Rua do Alecrim n. 12A https://www.lxboutiquehotel.com/en/confraria-restaurant

Cervejaria Pinoquio Traditional Portuguese seafood and grilled dishes; $$-$$$; Praça dos Restauradores 79, Lisbon. https://www.restaurantepinoquio.pt/home-en/

Sea Me Modern seafood restaurant based on traditional fish market; super fresh seafood; blend of Portuguese and Japanese influences; $$-$$$; Rua do Loreto 21, Lisbon. https://peixariamoderna.com/en/



$: Most entrees in the €10 range | $$: Most entrees less than €20 | $$$: Most entrees less than €30 | $$$$: Most entrees more than €40

Sem Restaurant and Wine Bar creative modern Portuguese cuisine which operates on a zero-waste mindset. The menu depends entirely on what is available. $$-$$$; Good wine selection. Rua Das Escolas Gerais 120 Lisbon, 1100-220. https://www.restaurantsem.com/

Palacio Chiado Restaurant in a fantastic historic palace serving contemporary Portuguese dishes; Food was great, but the venue is spectacular. $$$; Rua do Alecrim 70, Lisbon. https://www.palaciochiado.pt/en/

Coppola Pizzeria Italian restaurant known for pizzas and pasta in Lisbon; one of our tour guides was very impressed that Marc and Holly had found this place, as it is not well known to tourists. $-$$; Praca das Flores 56, 1200-250 Lisbon. https://reservation.umai.io/en/widget/coppola

Sr. Vinho a true Fado Experience with fantastic performers in a traditional Portuguese, family-owned restaurant $$; https://www.srvinho.com/

Restaurante Bonjardim Famous for its Portuguese-style rotisserie chicken and friendly, bustling environment, Bonjardim offers a classic casual--yet vibrant--Lisbon experience near Avenida da Liberdade; Travessa de Santo Antao 11, 1150-312 Lisbon. https://bonjardim.menu-world.com/#google_vignette

Can the Can Lisboa located in the grand Praça do Comércio, this restaurant specializes in "Portugality" with modern influences, and features a creative menu amid energetic surroundings; Praca do Comercio 82-83, 1100 -148 Lisbon. http://www.canthecan.net

dePrata52 Go to for small plates. Tapas and regional specialties, such as tempura green beans and octopus risotto. Highly rated; not expensive. Rua da Prata 52, 1100-150 Lisbon. https://www.yelp.com/biz/daprata52-lisboa

Restaurante Laurentina Classic Portuguese meals; warm hospitality; fresh, local ingredients $$; Avenida Conde de Valbom 71A, 1050-067 Lisbon. www.restaurantlaurentina.com

Lisbonita Restaurent Lisbonita is known for cozy vibes, stylish décor, great cocktails, and a cheerful crowd. Patio seating and live music add to the upbeat feeling, drawing both locals and tourists for lunch and dinner. Rua da Penha de França 151, 1170-028 Lisbon. https://lisbonitarestrobar.com/

Restaurant A Gina Close to the Avenida da Liberdade, cozy setting large portions. $$; Parque Mayer, 1250-096 Lisbon

Canalha Belem restaurant with tasca vibe but more sophisticated take on traditional Portuguese dishes. $$; Rua da Junqueira 207, 1300-338 Lisbon. https://www.canalha.pt/homepage/

RESTAURANTS WITH A VIEW

Lumi Rooftop Modern cuisine and cocktails overlooking both the Lisbon skyline and Tagus River from Bairro Alto. $-$$; Rue de Sao Pedro de Alcantara 35. https://www.thelumiares.com/eat-and-drink/lumi-rooftop/

Via Graça Classic Portuguese cuisine with a splendid view of the city. $$$-$$$$; R. Damasceno Monteiro 9 b, 1170-108 Lisbon. https://www.restauranteviagraca.pt/en/

TOPO Martim Moniz Trendy rooftop bar with panoramic city views, ideal for casual dining and drinks. Great view of S. Jorge Castle; DJ plays nightly; $; Largo Martim Moniz, Centro Comercial Praca Martim Monix, Piso 6. https://www.topo-lisboa.pt/en

SOL Restaurante e Jardim Located at one of Lisbon's best-known viewpoints, with views over Alfama and the river. $-$$; Largo Portas do Sol, 1100-411 Lisbon. https://www.thefork.com/restaurant/sol-e-jardim-r832659/menu

Rooftop at The Art INN Mediterranean and Italian dishes served with city views. $$-$$$; Rua 1º de Dezembro 31, 1250-357; Lisbon. https://www.theartinn.com/en/roof-terrace-bar-lisbon

Monte Mar Lisboa Renowned for seafood dishes, with refined indoor and outdoor spaces on the Tagus River, perfect at sunset. $$$-$$$$ (large price range); R. da Cintura do Porto de Lisboa. https://www.montemar.pt/en/Lisboa

Carmo Rooftop Lively terrace with cocktails and light fare overlooking central Lisbon. $$; Travessa D. Pedro De Menezes, 1200-874 Lisbon. https://www.carmorooftop.pt/restaurante

Mensagem Restaurant & Bar Panoramic rooftop restaurant offering elegant Portuguese and European cuisine with peaceful city views. $$$; R. da Oliveira ao Carmo 8, 1200-309 Lisbon; https://www.thefork.com/restaurant/mensagem-restaurante-bar-panoramico-r718416

TASCAS

Tascas are small, locally owned Portuguese bistros that serve traditional meals with wine and dessert, typically for less than €20. These cozy restaurants are the heart of Portuguese cuisine. For a longer list, search for Tiago Pais' definitive list of 50 Best Tascas In Lisbon. When you sit down, the waiter will serve snacks immediately – olives, bread, maybe some croquettes or samosas, an octopus salad. These are usually called "couvert." The snacks are not free, but are usually a few euros at most. If you want to eat them, eat them. If you don't – push them to the side and ask they be taken away. Most of these snacks are 50c to €3.

Many tascas are only open for lunch during the week, so check the opening hours before assuming they will be open. It's best to carry cash, as many don't accept credit cards (or only accept local Portuguese cards).

Here is a list of our favorite tascas...

Restaurante Duque Authentic Portuguese and Mediterranean dishes; near Carmo; $$; Rua do Duque 5, 1200-158 Lisbon. https://www.facebook.com/restauranteduquelisboa

O Velho Eurico O Velho Eurico in Mouraria is a neo-tasca famed for rustic décor and elevated classics like bacalhau à brás and superb octopus lagareiro. Order lamb croquettes. Largo São Cristóvão nº3, 1100-179 Lisbon

Vida De Tasca New tasca in Roma featuring Daily specials and croquettes that focus on cooked or order Portuguese comfort food at budget friendly prices. Rua Moniz Barreto 7, 1700-306 Lisbon

Ze dos Cornos Order ribs right off of the grill with rice and a tomato salad for about E10; $$; Beco Surradores 5, 1100-591 Lisbon.

Rua Das Flores Fantastic. Book ahead. Only open for lunch. Order octopus and croquettes. Rua das Flores 76 78, 1200-195 Lisbon.

Ze da Mouraria Servings are enough for 2. High end chefs claim that it is the best tasca in the city. Order Salted Cod with chickpeas. R. João do Outeiro 24, 1100-292 Lisbon

Casa do Alentejo Inside a palace in the heart of Lisbon. Order chorizo cooked at the table or bread stuffing with pork (migas com porco). R. Sas Portas de Santo Antao 58, 1150-268 Lisbon

Tendinha Do Rossio Tendinha is a slice of history on the doorstep of Lisbon's Rossio Square. But from the outside it's not so obvious – the large terrace tables are covered in marketing with pictures of the snacks and prices of everything you might like to eat. Here you'll eat the best pastel de bacalhau, a codfish potato croquette, in the city. We love this place. Praca Dom Pedro IV 6, 1100-200 Lisbon

Petisco Saloio Tapas bar with traditional small plates. Tiny space - very popular with locals. Book a table ahead of time. Order anything. Av. Barbosa du Bocage 38, 1000-072 Lisbon

Explore Museums On Your Own



National Azulejo Museum The recently renovated National Azulejo Museum is housed on once-sacred grounds, in a former convent. Azulejos, or glazed tiles, are a craft that has long played a role in Portugal's cultural history. The museum delves into the rich legacy of the tiles, wooing visitors by their beautifully ornate patterns. The museum weaves more than 300 pieces in a decorative storytelling that traces the evolution of the azulejo from 16th-century handicraft to modern-day showstopper. In addition, the building itself—site of the former Madre de Deus Convent, founded in 1509—is a marvel in its own right. Do not miss the Chapel! This museum is closed for renovations during the first part of 2026. We are hopeful that the renovations will be completed by July!

Location: Rua Madre de Deus, 4, 1900-312 Lisbon
Hours: Tuesday to Sunday, 10:00 AM - 6:00 PM
(last entry: 5:15 PM)
https://www.museusemonumentos.pt/en/museus-e-monumentos/museu-nacional-do-azulejo

Caluouste Gulbenkian Museum This Museum is a 10–15-minute walk from the Hotel and comes highly recommended for all ages. With that said, it has been under renovation on both of our site visits. Located in the northern edge of Lisbon, tranquil gardens surround a building that houses world-class pieces spanning 5,000 years of history—think Egyptian sculptures, John Singer Sargent paintings, and Art Nouveau jewelry. The museum added sculptures around the garden, and it's great to split the visit up between the indoor galleries with a stroll around the grounds.

Location: Avenida de Berna 45A, 1067-0001 Lisbon
Hours: Tuesday – Sunday 10:00 AM - 6:00 PM
https://gulbenkian.pt/museu/en/

MAAT (Museum of Art, Architecture and Technology) The museum is housed in a majestic riverside space in the heart of the riverfront in Belem. The futuristic structure by British architect Amanda Levete is unlike anything you'll find in Portugal. The permanent collection and the rotating exhibitions run the gamut, from pop art to ceramics to wood sculptures. It's also home to an impressive collection of contemporary Portuguese art. The space is beautiful. The architecture is unique, meaning exhibition spaces—which total 3,000 square meters—are different shapes, different sizes. Some are brightly lit with massive windows while others are darker and more intimate. The view from the top of the structure is just amazing. We have an afternoon tour of Belem that will include both the MAAT and its counterpart in the adjacent power station.

Avenida Brasília, Central Tejo, Lisbon
Portugal
https://maat.pt/en

Museu da Electricidade (Electricity Factory) This museum is adjacent to MAAT and is in the former Central Tejo power station. The museum features an impressive permanent exhibit of an early 1900 era power station, and walks visitors through the use of coal and water to fuel the entire power grid in Lisbon. Fun Fact: it now serves as the power supply to the building. Very well done, with interactive stations at the end. The entire experience is great for children and tweens (and those of us who missed the entire electricity unit in high school science class).

Location: Avenida Brasília, Belém, Lisbon.
Hours: Open Tuesday - Sunday, 10:00 AM - 6:00 PM, and closed on Mondays and public holidays.
https://www.maat.pt/en/event/electricity-factory

Museu do Fado If you've been in Lisbon for a minute, you've heard Fado music somewhere—in a restaurant

or cafe, or a bar dedicated to the brooding tunes. It's one of Portugal's cultural legacies. Get to know the art form with an immersive experience at this Alfama museum: Photographs, posters, musical instruments, and other artifacts chart the rise of fado from its 19th-century roots to today. Look for José Malhoa's dreamy portrait O Fado, Constantino Fernandes' lively depiction of port life O Marinheiro, and an ode to the Portuguese guitar. If you are interested in this museum, you should reserve a guided tour in advance.

Location: Largo do Chafariz de Dentro, nº 1, Alfama, Lisbon Museu do Fado

Hours: Tuesday - Sunday, 10:00 AM - 6:00 PM (last entry: 5:30 PM). Closed on Mondays
https://www.museudofado.pt/en

Museu Nacional De Arte Antiga (National Museum of Ancient Art) The expansive collection features numerous gems like the gilded Belém Monstrance, brought back from India by Vasco da Gama; Hieronymus Bosch's haunting triptych "Temptations of St. Anthony," charting his turbulent path to salvation; and the bejeweled reliquary of Queen Leonor, originally intended to house the relic from Christ's Crown of Thorns. Spend time reveling in the building, a late-17th-century Lapa palace with baroque doorways.

Don't miss the Panels of St. Vincent, a 15th-century sextet of paintings by Nuno Gonçalves; the 16th-century ivory salt cellar that survived its journey from the West Coast of Africa to Portugal; and Albrecht Dürer's portrait of St. Jerome.

Location: Rua das Janelas Verdes, 1249-017 Lisbon
Hours: Tuesday - Sunday, 10:00 AM - 6:00 PM
http://www.museudearteantiga.pt/english

Berardo Collection Museum Located near the Jeronimos Monastery, the Berardo Collection Museum is the showstopper of the Belém Cultural Center. The modern and contemporary artworks on display here all belong to José Manuel Rodrigues Berardo, a billionaire entrepreneur and philanthropist. There is only room to display 900 of Berardo's pieces—by more than 500 artists—and they range from Minimalism and Conceptualism to Cubism and Surrealism. Roy Lichtenstein, Pablo Picasso, Marcel Duchamp, Francis Bacon, Jean-Michel Basquiat, Cindy Sherman, and Andy Warhol are all impressively represented.

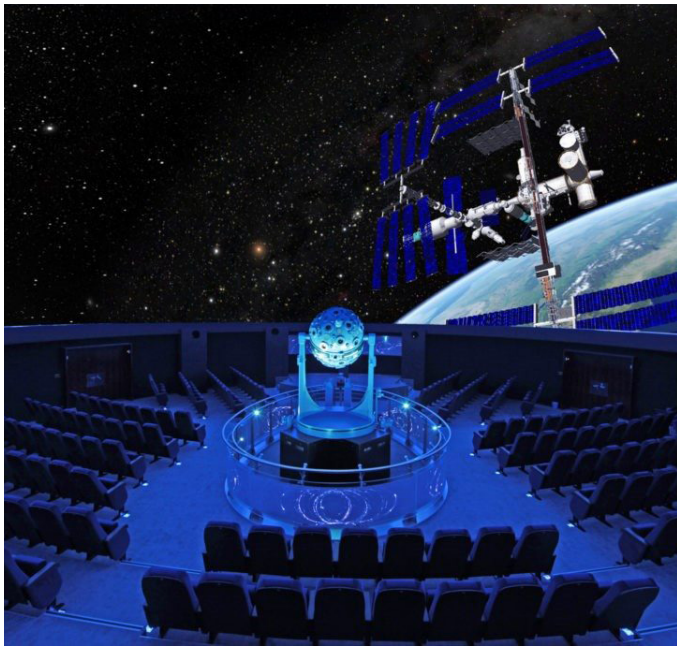


National Coach Museum Horse-drawn coaches get the limelight at the National Coach Museum in Belém. The historic collection, featuring examples from around the world, makes it one of Lisbon's most sought-after cultural sites. World, state, and promenade vehicles from the 16th to 19th centuries chronicle the evolution of coaches in the pre-automobile era. Peer at Queen Maria Francisca of Savoy-Nemour's circa-17th century ceremonial ride and the more modern 19th-century sedan chair, typically carried by footmen via leather straps. This museum was in the running as a site for the President's Reception and is definitely worth a visit if you are in Belem. We are including it on our tour of Belem, which we highly recommend.

Location: Avenida da India, 136
Hours: Tuesday – Sunday 10:00 AM - 6:00 PM
https://www.museusemonumentos.pt/en/museus-e-monumentos/national-coach-museum

Museu de Marinha (Navy / Maritime Museum) This museum is also in Belem and is dedicated to Portugal's maritime history and naval exploration: includes ship models, navigation instruments, maps, royal barges, aircraft used by the navy, etc. The museum blends historical artifacts with the country's maritime heritage.

Location: Housed in the Jeronimos Monastery, though a separate fee is required to enter.
https://cultura.marinha.pt/en



Gulbenkian Planetarium Located just across from the Maritime museum, Lisbon boasts one of the largest planetariums in Europe. It offers a journey through the cosmos right in the heart of Lisbon. The planetarium hosts engaging exhibitions in partnership with the Live Science Center, connecting the dots between ancient celestial navigation and modern space exploration.

Location: Empire Square, Praça do Império, 1400-206 Lisboa, Portugal.
Hours: Open Tuesday - Sunday, 10:00 AM - 4:00 PM; Closed Mondays.
https://cultura.marinha.pt/pt/planetario

Museu da Marioneta This museum features an extensive collection of puppets, masks, and marionettes from Portugal and abroad. Someone definitely needs to check this out, take pictures, and report back. We may even give you time on the plenary stage for a photo or two if you brave this museum!

Location: Convento das Bernardas
Rua da Esperança, nº 146
1200-660 Lisbon
https://www.museudamarioneta.pt/en/

Estadio da Luz (Luz Stadium) Home to S.S. Benfica, Luz is a prized sporting venue. This is a must-see for young soccer fans. It has an onsite museum, which is tourable, along with the locker rooms.

Location: Av. Eusébio da Silva Ferreira 1500-313 Lisbon
https://www.slbenfica.pt/en-us/loja/bilhetes/estadio-e-museu

Immersivus Gallery Lisboa This cutting-edge space transforms iconic works by Klimt and Monet into digital experiences. Journey through art history, from ancient Egypt to swirling Impressionist landscapes via a 360-degree projection that immerses you into a vibrant world of Impressionist art.

Location: Praça das Amoreiras 10 1250-020 Lisbon
Hours: Open Tuesday - Sunday, afternoon to evening (hours vary). Closed Mondays.
https://portugalagenda.com/#lisboa



3D Fun Art Museum Step into a world of mind-bending visual wonders at Lisbon's 3D Fun Art Museum. This Instagram-worthy playground is packed with infinity mirrors, optical illusions, and photo ops to make your followers double-take. The infinity mirror room is spectacular. Let your imagination run wild and put reality on the back seat.

Location: Av. Miguel Bombarda, 1050-162 Lisbon.
Hours: Open daily, 10:00 AM - 6:00 PM.
https://3dfunartlisboa.com/

Explore Churches, Chapels and Cathedrals

Lisbon Cathedral (Sé de Lisboa) The oldest church in Lisbon, established in 1147 after the city was taken from the Moors. Its sturdy, fortress-like Romanesque façade survived the 1755 earthquake, and it features a blend of architectural styles from different eras. Features include the cloister, a treasury/museum, the high choir, and strong historical significance. Don't miss the baroque nativity scene with over 500 figures, which is in a room behind the tomb of Queen Maria I.

Location: Largo da Sé, 1100-585 Lisbon
Hours: Monday - Saturday 9:30 AM - 7:00 PM
Mass: Sunday at 11:30; Tuesday - Thursday 5:30 PM in the chapel
https://www.sedelisboa.pt/?lang=en

Igreja de São Roque (Church of Saint Roch) This church proves that you cannot judge a book by its cover. Built by the Jesuits in the 16th century, the church's simple exterior hides one of the most lavishly decorated interiors in Lisbon. It is one of the few buildings to survive the earthquake. It features several ornate Baroque chapels, including the Chapel of St. John the Baptist, known for its incredible detail and use of rare materials. If you enjoy visiting beautiful churches, do not miss this one!

Location: Largo Trindade Coelho, in the Bairro Alto/ Chiado area.
Hours: Church: Tuesday – Sunday from 10:00 AM - 6:00 PM
Mass: Tuesday - Sunday at 12:30 PM

Basilica de Estrala Commissioned in the late 18th century by Queen Maria I, this ornate Baroque church features twin bell towers and a magnificent dome. The interior is decorated with beautiful multicolored marble and houses the queen's tomb.

Location: Praça da Estrela, 12, 1200-667 Lisbon
Hours: Daily 9:00 AM – 7:45 PM

Mosteiro de São Vicente de Fora (Monastery of St. Vincent Outside the Walls) This monastery, rebuilt in the 16th century, is known for its beautiful cloisters adorned with 18th-century azulejo tile panels depicting fables. It also serves as the burial site for the Braganza monarchs of Portugal.

Location: Largo de São Vicente, in the Alfama district.
Hours: 10:00 AM – 7:00 PM



Igreja de Santo António (Church of St. Anthony) Located right next to the Lisbon Cathedral, this Baroque church was built on the birthplace of St. Anthony, one of Portugal's most revered saints. A small chapel marks the exact spot.

Location: Largo Santo António da Sé.
Hours: Monday - Friday: 8:00 AM - 9:00 PM; Saturday & Sunday: 8:00 AM - 8:00 PM.
Mass: Monday - Friday: 11:00 AM & 5:00 PM; Saturday & Sunday: 11:00 AM / 5:00 PM/ 7:0PM.

Igreja e Convento da Graça (Church and Convent of Our Lady of Grace) A Late Baroque church situated next to one of the city's most beautiful viewpoints (miradouros). While damaged in the 1755 earthquake, the church contains valuable Baroque art and features a talha dourada (gilded wood) altar.

Location: Largo da Graça.
Hours: 9:30 AM - 7:00 PM
Mass: Sundays 11:30 AM; Tuesday – Friday 9:30 AM
https://igrejadagraca.pt/en/informacoes/



Igreja de São Domingos (Church of Saint Dominic) Established in 1241, this was once the largest church in Lisbon. Inside, it looks damaged – and it is. Although it survived two major earthquakes, it was devastated by a fire in 1959. Although structural elements were restored, the effect of the fire was left on the columns and many of the walls.

Location: Largo São Domingos.
Hours: Daily 7:30 AM – 7:00 PM

Igreja de Santa Engrácia / Panteão Nacional (National Pantheon) Originally intended as Igreja de Santa Engrácia, its construction began in the 17th century but took centuries to complete. It was later converted into the National Pantheon of Portugal. The architecture mixes Baroque design, an imposing dome, and multicolored marble; also offers views from the terrace over the city. It contains tombs of many important Portuguese figures.

Location: Campo de Santa Clara, 1100 - 471 Lisbon
Hours: Tuesday - Sunday: 10:00 AM - 6:00 PM
https://panteaonacional.gov.pt/

Igreja Santa Maria De Belém Although Igreja Santa Maria de Belém is part of the Jerónimos Monastery complex, it has a separate entrance and is free to enter. Like the monastery, construction started in 1501 and it was designed to be a spiritual refuge for sailors and explorers before they set off on their journeys. There are a lot of things to see inside the church but make sure you don't miss the tombs of Vasco da Gama and Luís de Camões.

Location: Praça do Império, 1400-206 Lisbon
Hours: Sunday 8:00 AM – 8:00 PM; Tuesday – Saturday 8:30 AM to 8:00 PM

Igreja de Santa Catarina I almost missed Igreja de Santa Catarina the first time because it doesn't have an obviously grand facade on this main street, but the interior is incredible.

It's decorated in the Baroque style with lots of gold and a Rococo ceiling. One of the most important elements is the monumental organ which is a masterpiece of gilded woodwork.

Location: Calçada do Combro 82A, 1200-452 Lisbon
Hours: Sunday 9:00 AM – 12:30 PM;
Monday – Saturday 9:00 AM– 1:00 PM;
3:00 PM – 6:00 PM

Igreja dos Anjos (Church of Our Lady of the Angels) Again, you can't judge a book by its cover! You might think Igreja dos Anjos is quite new from the exterior, which is only a hundred years old. But it was built to house a much older interior that used to be in a church that was knocked down to build a road. The gilded woodwork is from the 1600s and some of the paintings are from the 1500s. It's quite a small church within a church that doesn't get many visitors, but there's a lot of history on display.

Location: Av. Almirante Reis, 1170-287 Lisboa, Portugal



Explore Historical Sites and Neighborhoods

Belém Tower (Torre de Belém) Iconic 16th-century fortress built to protect Lisbon's harbor. A masterpiece of Manueline architecture, it symbolizes the Age of Discoveries and offers views of the Tagus River.

Jerónimos Monastery (Mosteiro dos Jerónimos) A masterpiece of Manueline architecture, built during Portugal's Age of Discovery. The church contains the tombs of Vasco da Gama, King Manuel I, among others, elaborate stone carvings, cloisters, and adjacent museums. In Disney terms, this is a 5-Star, do- not-miss attraction.

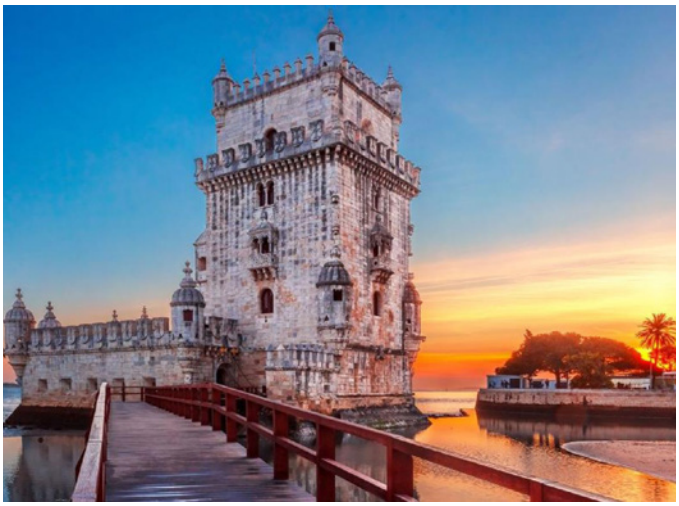
Location: Praça do Império, 1400206 Belém, Lisbon
Hours:

- Cloisters / general monastery: Tuesday to Sunday.
- May - September 10:00 AM - 6:30 PM
- Church (Santa Maria)
- Tuesday to Saturday 10:30 AM - 5:00 PM
- Sundays & religious holidays: 2:00 PM - 5:00 PM
  Closed: Mondays

Convento do Carmo (Carmo Convent) / Museu Arqueológico do Carmo A Gothic convent partially destroyed by the great Lisbon earthquake of 1755. Its roofless nave is striking, particularly when juxtaposed against the brilliant blue sky. The site now includes an archaeological museum with artifacts spanning Portuguese history, medieval tombs, mummies, azulejos, etc.

Location: Largo do Carmo 1200092, Chiado / BaixaChiado area, Lisbon
Hours & Admission: Monday - Saturday only (closed Sundays)
May - September 10:00 AM – 7:00 PM
(last entry: 6:40 PM)

São Jorge Castle (Castelo de São Jorge) We didn't go on our first visit, and what a huge mistake. This place is absolutely magnificent, and the views are heart-stoppingly beautiful. It is also an excellent introduction to the city because it allows you to stand at the top and look down on all the places that you have been or will go throughout the week. Go for the views, the peacocks, and the walk up. It was originally a Moorish stronghold, later transformed into a royal palace and military post. It is included on our walking tour of Alfama.



Praça do Comércio (Commerce Square) A monumental square by the river, rebuilt after the 1755 earthquake. Once the site of the Royal Palace, it now features the Arco da Rua Augusta and elegant arcades.

Avenida da Liberdade Located about 1 mile from our Hotel, the Avenida is Lisbon's grandest and most elegant boulevard. Inspired by Paris's Champs-Élysées, this 19th-century avenue features traditional Portuguese cobblestone pavements, ornate fountains, and grand statues, small parks and wide, tree-lined streets. It is also home to luxury shops, hotels, cafés, and theaters.

Luxury shops include Louis Vuitton, Gucci, Prada, Cartier, Rolex, Burberry, Armani, Versace, as well as department stores like Fashion Clinic and Loja das Meias. If you are looking for a unique Portuguese item, try the shops by Luis Onofre (handmade shoes) and Maria João Bahia (jewelry).

Alfama District Lisbon's oldest neighborhood, full of winding alleys, Moorish architecture, Fado music, and intimate viewpoints over the city.

Baixa District This is the central neighborhood that is closest to the river. It was rebuilt after the earthquake of 1755. This neighborhood houses the capital's most iconic squares and streets. The district starts in Restauradores Square (Praça dos Restauradores) and continues up the Avenida da Liberdade, through Praça Marquês de Pombal (Marquis of Pombal Square), which is where "Modern Lisbon" begins.



Chiado The most famous streets are Rua do Carmo, which houses the ruins of a church by the same name, and Rua Garrett, in the center of Chiado. The square and its surrounding streets are full of famous cafés, theatres, and museums.

Belém Belém is the southwesternmost district of Lisbon. Belém houses the Jerónimos Monastery (Mosteiro dos Jerónimos), the Belém Tower (Torre de Belém), the Monument to the Discoveries (Padrão dos Descobrimentos), the 25 de Abril Bridge, and the National Coach Museum. Another must is the Pastéis de Belém, the original site of the Portuguese egg tart pastry.

Casino Estoril Casino Estoril, located in the seaside town of Estoril just outside Lisbon, is renowned for being the real-life inspiration behind Ian Fleming's first James Bond novel, "Casino Royale". During World War II, the casino was a glamorous refuge for aristocrats, diplomats, and intelligence agents from both Allied and Axis powers, drawn to neutral Portugal and its sophisticated nightlife. Fleming, then a British naval intelligence officer, visited Casino Estoril on a layover in 1941, observing the intrigue and high-stakes gambling between spies and exiles—a setting that influenced his iconic story of espionage and suspense.

Fleming's experience at Estoril reportedly included witnessing—and possibly joining—a dramatic baccarat game against German agents, a scene later mirrored in "Casino Royale". The casino and surrounding hotel continue to attract visitors eager to relive the thrill and mystery that birthed the legendary world of James Bond, making Casino Estoril not just a gambling destination but a historic site of intrigue and literary significance.

Casino Estoril remains one of the largest in Europe and still carries the legacy of wartime intrigue, luxurious gaming rooms, and upscale lounging areas like the intimate "Spy Bar" in the nearby Palacio Hotel, further immortalized in Bond lore. It also offers live entertaining, dining and cultural experiences, including concerts, Broadway plays, and shows.

Address: Av. Dr. Stanley Ho, 2765-190 Estoril, Portugal
Hours: 3:00 PM - 3:00 AM
https://casino-estoril.pt/en/home

LX Factory A trendy cultural and creative hub in a former industrial complex with shops, galleries, restaurants, and street art.

https://lxfactory.com/en/homepage-en/

Palácio Nacional da Ajuda A 19th-century royal palace with lavish interiors and historical collections.

Pink Street Located in the Cais do Sodré neighborhood, this is the hub of Lisbon's nightlife. The New York Times placed this street on its list of 12 Best Streets in Europe. The official name is Rua Nova do Carvalho.

Time Out Market Food hall featuring a smaller version of many of the top restaurants and bars in Lisbon. Mercado da Ribeira, Avenida 24 de Julho. Visit on Monday when some restaurants are closed. Seating is first come, first served, on long tables.

https://www.timeout.com/time-out-market-lisboa



Miradouros, or Scenic Overlooks

Lisbon is known as the City of Seven Hills. Each hill faces the Tagus River. Each hill has a terrace from which to contemplate the beauty of the city. Called “miradouros” (viewpoints), they’re usually located at the highest points of each hill, and all have spaces to sit and rest. Some even have cafés serving snacks and light refreshments. The Tuk-Tuk tour offered in our excursions will take you to several of them.

São Jorge Castle (Castelo de São Jorge) Historic hilltop fortress with expansive views over central Lisbon and the Tagus River. Part of the castle’s charm is the miradouro built into its ramparts. It has a lovely café for a quick lunch.

Miradouro da Senhora do Monte Lisbon’s highest official viewpoint. Located in the Graça neighborhood, this miradouro offers panoramic views of the city skyline, castle, and river. Peaceful and romantic—perfect for sunset.

Miradouro da Graça (Sophia de Mello Breyner Andresen Viewpoint) This view is popular with locals. Views include the castle, downtown, and 25 de Abril Bridge. Features a café with outdoor seating and is framed by pine trees.

Miradouro de Santa Catarina (Adamastor) A relaxed spot popular with young locals and street performers. Overlooks the river, the port, and the bridge. Named after the mythological figure Adamastor.

Miradouro de São Pedro de Alcântara Beautifully landscaped terrace with a panoramic view over the Baixa, the castle, and the Alfama district. Includes a detailed tile map showing what you’re looking at.

Miradouro das Portas do Sol Iconic view of Alfama’s terracotta rooftops, churches, and the Tagus. It’s one of the most photographed spots in Lisbon—perfect at golden hour.

Miradouro de Santa Luzia Right next to Portas do Sol, this charming miradouro features bougainvillea-covered pergolas, azulejos (blue tiles), and a romantic garden setting.

Miradouro do Parque Eduardo VII Located at the top of Lisbon’s central park. Offers a long, dramatic view down the avenue toward the river and Praça do Comércio.

Miradouro do Recolhimento A lesser-known, quiet viewpoint with shaded benches and gardens. Offers a framed perspective of Alfama and the river—a hidden gem.

Miradouro do Monte Agudo Lesser-known among tourists but popular with locals. Stunning views from the east side of the city, great for sunrise or peaceful late afternoons.

Miradouro da Penha de França Higher and further from the city center, but offers unobstructed views over eastern Lisbon. Quiet and authentic.

Explore with Your Children



Oceanarium de Lisboa Europe's largest indoor aquarium is the Lisbon Oceanarium. Located in the modern Parque das Nações district, this oceanarium has been repeatedly hailed as the "world's best aquarium," home to over 500 species from playful sea otters to intimidating sharks.

Pavilhão do Conhecimento Just a short stroll from the Oceanarium is the Knowledge Pavilion, Lisbon's interactive science museum. This is a science playground where kids (and parents!) can conduct fun experiments and play with exhibits that seamlessly blend education with entertainment.

Parque das Nações The Parque das Nações waterfront (where the Oceanarium is) offers a long, flat promenade along the Tagus River. Rent bicycles or just stroll, enjoying public art and playgrounds dotted along the way. This area was built for the World Expo '98 and is super family-friendly—wide open spaces and gardens.

Electricity and Art at the MAAT (Tejo Power Station) For a unique museum experience, you can also head to Belém's MAAT—part contemporary art gallery, part historic power station—housed in a former thermoelectric plant. Here even the building is an adventure: massive boilers and steam machinery will fascinate young visitors, and interactive stations let kids experiment with electrical phenomena in a hands-on way.

Conquer Castelo de São Jorge A medieval fortress perched above the city. Your little knights and princesses can roam the ramparts, peer through battlements, and imagine epic battles in this centuries-old castle. The hilltop views are stunning for parents (a perfect family photo op with red rooftops and the river in the background), and kids will love exploring the nooks and crannies and spotting peacocks that strut around the castle grounds.



Meet the Animals at the Lisbon Zoo Jardim Zoológico de Lisboa, the city's historic zoo, is a must-visit for animal-loving families and is a short 5-minute walk from our convention hotel. It is like a lush escape filled with wildlife. Here your kids can come face-to-face with lions, giraffes, monkeys, and more than 300 species, but the real show-stopper is the dolphin presentation at Dolphin Bay, an hour-long show where bottlenose dolphins and sea lions splash and awe the crowd. The zoo also features a few mini-adventures within a 20-minute cable car ride that soars above the animal habitats for a bird's-eye view of elephants and rhinos below, and a little train that circles the park. These extra rides break up the walking and add thrills for the kids (who doesn't love gliding over a tiger enclosure?).

Beach Time and Day Trips Though Lisbon proper doesn't have beaches, a short train or car ride brings you to fabulous coastlines. A popular choice for families is Cascais or Carcavelos Beach, about 30 minutes away, where you'll find sandy beaches and gentle waves ideal for kids to splash in.



Amphibious Fun with Hippotrip For something completely different, how about touring Lisbon in a bus that turns into a boat? Hippotrip is a quirky land-and-water adventure where you board a colorful amphibious vehicle near Doca de Santo Amaro, sing along with energetic guides, then splash straight into the Tagus River. Kids' jaws will drop when this "bus" becomes a boat—it's the ultimate surprise.

Kidzania A massive hit for kids ages 3 to 14. It's a mini city run by kids—an indoor theme park where children try out over 60 different professions in realistic settings. They can become a doctor, firefighter, pilot, chef, or even a TV presenter for an hour, earning "money" (Kidzos) for their work and then spending it on fun activities. Imagine toddlers driving little cars on kid-sized streets while older ones fight "fires" with real water hoses or perform surgery in a pretend hospital.

Quantum Park Another fantastic indoor outlet for energy is Quantum Park, Lisbon's trampoline and climbing arena. If it's raining or the kids have the wiggles, this place has you covered with wall-to-wall trampolines (including a free jump area just for toddlers under 3), a ninja-warrior style obstacle course, foam pits, and climbing walls.



Parque Eduardo VII Located an easy 10-minute walk from the Corinthia, Lisbon's largest central park offers panoramic views of the city and the Tagus River. At the top of the garden, visit the Estufa Fria, a vast greenhouse with exotic plants.

Tapada das Necessidades A lesser-known treasure with a romantic, slightly wild feel. Features a historic fountain and is ideal for a peaceful retreat.

Jardim Botânico da Ajuda Created in 1768, this garden was the first botanical garden in Portugal, displaying a diverse range of plant species.



A SPECIAL THANK YOU TO OUR DEDICATED PROGRAM COMMITTEE

We extend a special thank you to our Program Committee members who have worked tirelessly to develop this program. We appreciate your insight and dedication!

Nicole J. Benjamin, Adler Pollock & Sheehan, Providence, RI

April Berman, Asurion, Nashville, TN

Kelly E. Brilleaux, Barnes & Thornburg, Dallas, TX

Lauren S. Curtis, Traub, Lieberman, Straus & Shrewsberry LLP, St. Petersburg, FL

Chelsey Golightly, Jones, Skelton & Hochuli, PLC, Phoenix, AZ

W. Mitchell Hall, Jr., VanAntwerp Attorneys, LLP, Ashland, KY

Michael K. Kiernan, Traub, Lieberman, Straus & Shrewsberry LLP, St. Petersburg, FL

Dafney Dubuisson Stokes, Forthright Solutions, Minneapolis, MN

Jeff Van Volkenburg, Varner & Van Volkenburg PLLC, Clarksburg, WV

SPECIAL THANKS TO ALL OF OUR 2026 ANNUAL MEETING HOSTS

Nicole and Keith Benjamin

Caroline and T.J. Berdzik

April and Michael Berman

Jody and Sal Briandi

Kelly Brilleaux

Max Brusky

Melanie and Scott Cheairs

Amanda Cialkowski

Megan Coluccio

Rachel Cooper

Johnston and Allison Cox

Lauren and Clay Curtis

Jay and Ashley Davis

Dessi Day

Madison Dini

Richard and Reagan Dukes

Adam Durst

Jeff Dyess

Steve Embry

Joe and Sarah Falasco

Charlie and Lisa Frazier

Mike and Tricia Glascott

Heidi Goebel and Eric Townsend

Sean and Wendy-Nia Griffin

Jeff and Leanna Guillory

Jody and Anne Guillot

Chad and Leslie Hatmaker

Janice Holmes

Marie and Todd Holvick

Alissa Hurley

Kim and Nola Jackson

Jennifer and Gary Johnsen

Nat and Lisa Jordan

Valerie and Lee Kellner

Jeff and Heather Kelsey

Mike and Darla Kiernan

Bailey and Hannah King

Reid and Cara Manley

Enrique and Jennifer Marinez

Shelly and David Masters

Dan and Patti McGrath

Sarannah McMurtry

Stephen Melendi

Amy Miletich and Joe Kovarik

Chris and Laurie Page

Micalann and Brad Pepe

Frank and Ana Ramos

Mary Robberson

Andy and Dee Ann Rutens

Scott Salter

Vicky Smith

Miranda Soto

Dafney Dubuisson Stokes

Jennifer Smith Thomas

Marissa Trasatti

Kile and Sara Turner

Jeff and Julia Van Volkenburg

Bill and Eileen Vita

Michael and Nancy Walshe

Nicole Wilinski

Jimmy Wilkins

Marc and Karen Young

Brie and Grant Zarzour

David and Lisa Zuber

A SPECIAL THANK YOU TO OUR SPONSORS